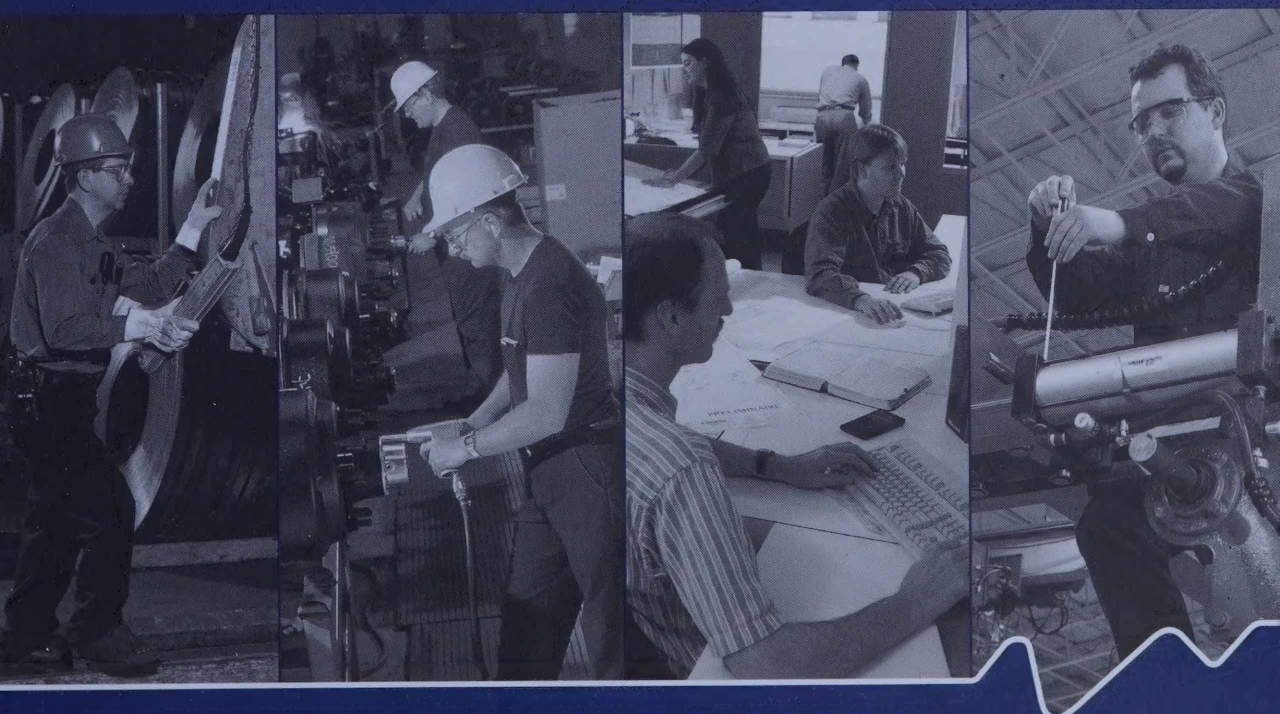
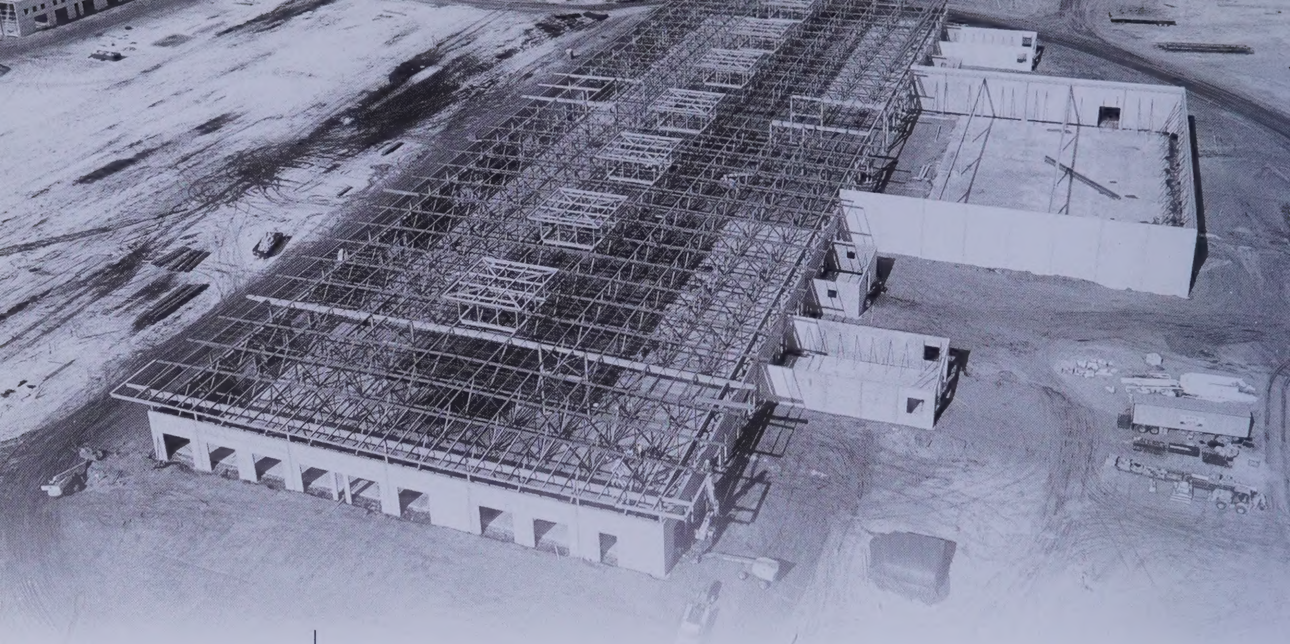
the canam manac group

Annual Report 2002



Beyond the cycles



Company Profile

The Canam Manac Group Inc. is an industrial company involved primarily in the design and fabrication of steel joists, deck and steel construction components. The Company also specializes in the fabrication of semitrailers and forestry equipment.

The Company originated in 1960 with the founding of Canam Steel Works in Saint-Gédéon-de-Beauce, Quebec, Canada where it specialized in the fabrication of steel joists. In 1966, Manac was established in Ville de Saint-Georges to manufacture specialty semitrailers.

The Company has grown by opening new plants and by acquiring others. Canam Steel is the largest steel joist fabricator in Canada and the second largest in the United States.

Shares of The Canam Manac Group Inc. have been publicly listed since 1984 and are traded on the Toronto Stock Exchange.

The Company operates 20 plants, including 12 in Canada, six in the United States and two in Mexico. The Company employs 4,784 people.

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Objectives and Priorities

Objectives:

- Average compounded annual earnings growth of 15% between the peaks of the economic cycles
- Average compounded annual sales growth of 12% between the peaks of the economic cycles
- Strong balance sheets with shareholders' equity equal to at least 50% of total assets

Priorities:

- Total customer satisfaction
- Maintain a leadership position in the steel construction components and semitrailer industries in Canada
- Expand the Steel Plus Network in Canada and the United States
- Expand our added value construction solutions, mainly in North America

Highlights

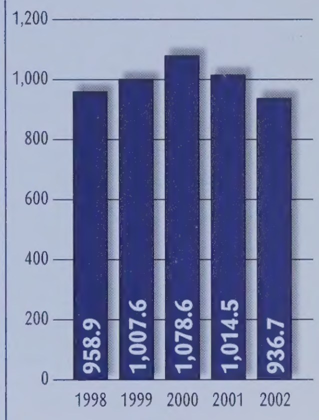
Years ended December 31

(in thousands of dollars, except per share amounts and unless otherwise specified)

	2002	2001	2000	1999	1998
Operating results					
Sales	**$ 936,719**	$ 1,014,471	$ 1,078,561	$ 1,007,628	$ 958,881
Gross profit	**144,475**	195,088	237,575	227,670	181,457
Gross margin	**15.4%**	19.2%	22.0%	22.6%	18.9%
EBITDA	**56,383**	99,181	143,620	136,151	97,800
Net earnings (net loss) from continuing operations	**(952)**	34,368	64,603	57,214	34,079
Net earnings (net loss)	**(14,575)**	27,603	55,562	47,593	26,066
Acquisition of fixed assets	**30,079**	61,064	60,008	43,148	42,215
Acquisition (disposal) of business assets	**6,813**	- -	8,801	--	(32,368)
Depreciation of fixed assets	**41,556**	28,978	25,513	23,483	22,996
Per Class "A" subordinate share					
Net earnings (loss) from continuing operations	**$ (0.03)**	$ 1.02	$ 1.87	$ 1.62	$ 0.92
Net earnings (net loss)	**(0.43)**	0.82	1.61	1.35	0.70
Dividends	**0.16**	0.91	0.13	0.05	--
Carrying value	**7.50**	8.18	8.30	6.83	5.62
Financial position					
Working capital	**$ 29,672**	$ 61,340	$ 145,803	$ 153,772	$ 164,853
Total assets	**798,177**	745,480	779,354	689,887	645,753
Total long-term debt	**200,084**	193,724	216,534	231,444	270,982
Shareholders' equity	**255,672**	278,196	279,620	241,233	199,871
Operating data					
Tons of joists and steel components	**426,516**	487,969	516,440	455,669	406,795
Number of projects completed	**13,817**	14,005	13,163	12,477	11,839
Number of semitrailers produced	**7,034**	5,689	7,980	8,119	7,596
Number of employees	**4,784**	4,556	5,097	4,996	4,984
Research and development investments	**$ 2,002**	$ 3,182	$ 2,228	$ 1,888	$ 2,284
Training and quality investments	**$ 1,849**	$ 2,195	$ 3,070	$ 2,352	$ 3,937
Backlog of orders					
Tons of joists and steel components	**143,069**	136,772	149,045	124,753	101,751
Number of semitrailers	**2,281**	1,874	1,674	3,548	2,196
Share information					
High	**$ 9.04**	$ 10.00	$ 8.65	$ 8.25	$ 5.15
Low	**5.06**	6.75	7.00	4.50	3.65
Close	**5.85**	8.00	7.30	7.70	5.15
Number of Class "A" subordinate shares outstanding as at December 31	**34,079**	34,008	33,695	35,297	35,548

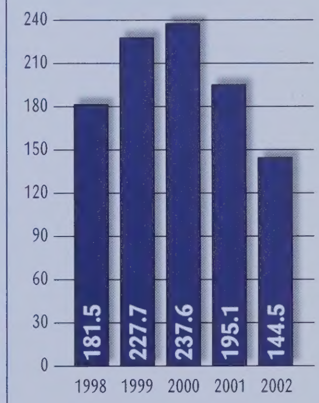
Sales

(in millions of dollars)



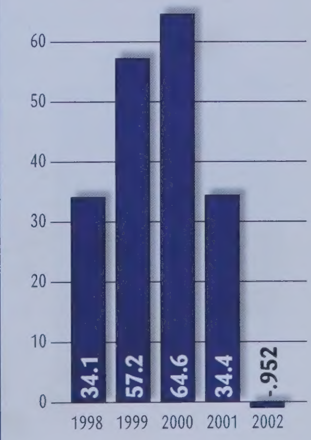
Gross Profit

(in millions of dollars)



Net Earnings (Net Loss) from Continuing Operations

(in millions of dollars)



Message to Shareholders, Personnel and Customers

Marcel Dutil
Chairman of the Board and
Chief Executive Officer
Marc Dutil
President and Chief Operating Officer
The Canam Manac Group Inc.

The Canam Manac Group has completed its 42nd year of operation and its 18th financial period since it was listed on the Montreal Stock Exchange in 1984.

Over the years, we have experienced interesting moments of bullish economic cycles followed by periods of reflection and opportunity during periods of economic slowdown. Each cycle has a positive side.

The years 1982, 1992 and 2002 have been significant years in the history of the Company. Each time, these periods marked the path and growth of the company in subsequent years. It is for this reason that the theme of this year's annual report is "Beyond the cycles".

We were all shocked by the financial scandals that troubled several large companies and affected investor confidence over the past year. Company values are as important as family and personal values. It's a question of basic principles. The Canam Manac Group was built on a culture and values that focus on its customers and employees. Our six guiding principles direct all our actions. This annual report will show some examples of these guiding principles to provide a better understanding of our Company culture.

Although we may have questioned certain past strategies, we have always based our decisions on long-term objectives and the future of the Company. This approach reflects the careful and conservative manner in which our financial statements have been prepared and presented.

A Year of Repositioning

Last year was marked by a significant reduction of approximately 20.0% in the commercial and industrial construction markets in the United States, which consequently affected the results of our subsidiaries Canam Steel Corporation in the U.S. and Grupo Canam Manac in Mexico. In contrast, there were solid performances by Canam Steel Works in Canada; by the Structal division in the major structural steel projects market; by the Hambro, Murox, Expanpro and Sun building systems in their respective markets; as well as a strong increase in Steel Plus Network activities.

Our decision to withdraw from the steel joist and structural steel market in France also had a significant impact on our financial results.

Among other positive aspects of 2002, our Manac semitrailer division began to feel the effects of a recovery in its market. It ended the year with an increase in sales and would have returned to profitability had it not been for a labor disruption at the Orangeville plant.

The decline in selling prices combined with a reduction in production volumes in the steel joist sector in the U.S. resulted in total sales of $936,719,000 compared with $1,014,471,000 in 2001. Excluding operations in France, the loss from continuing operations was $0.03 per share compared with earnings of $1.02 in 2001. Discontinued operations totaled $13,623,000, for a total net loss of $14,575,000 or $0.43 per share.

Although these results may seem disappointing, we are satisfied with the Company's progress and success in several divisions. These gains will allow The Canam Manac Group to advance over the long-term and to see beyond the cycles.

Structal, our heavy structural steel division, had the best year of its history with the completion of the Boston Convention and Exhibition Center project. The experience gained and the excellent reputation that we built over the years with our customers throughout North America clearly demonstrate our ongoing efforts to ensure their complete satisfaction.

This value is very important to us and we feel that it is essential in creating long-term relationships between business partners. Our efforts have now created new opportunities for us to offer our experience beyond North America, particularly in the Caribbean and in Eastern Europe.

The significant growth of Steel Plus Network was another positive factor in this pivotal year. Many of the Network's services contribute to the success and profitability of our customers. For example, the process of combining our purchases with those of our members translates into a significant reduction in raw material costs and provides our supplier partners with access to higher sales volumes.

Businesses are being warned of a possible labor shortage in North America over the next 10 years. Since 1997 however, The Canam Manac Group has led the industry by creating overseas engineering and detailing offices in Romania and India. The ultra-modern offices we built in 2002 in Brasov will allow our customers to continue to grow unhindered by shortages in skilled labor. The number of employees increased from 78 people in 2000 to 179 in 2002.

Steel Plus Network will develop the Canam steel joist and steel deck market through the creation of new services that increase customer loyalty. Our Detailer Access Program which was launched in spring 2002, has been successful with 15 North American Steel Plus Network members who currently employ 35 Romanian engineers and technicians. This performance leads us to believe that we will easily attain our objective of 400 employees before the end of 2004.

In addition to offering a privileged status to its members, Steel Plus Network has the potential to become a valuable distribution network by offering a wide range of innovative solutions to the construction industry. Development of the Network remains among our priorities for 2003.

In 2002, we also defined the market positioning and strategy of our Hambro, Murox, Expanpro, and Sun building systems. This new approach should allow these products to continue the gains they have made over the last several years.

At Manac, 2002 was marked by the acquisition of CPS Trailer in Oran, Missouri. This transaction in the specialty semitrailer sector allows us to expand our product range and geographical coverage of the U.S. market.

Research and Quality Products

The research and development of new products and new manufacturing processes is also part of our desire to create quality products that meet the expectations of our customers in the construction and semitrailer industry. A number of the projects on which we are currently working are expected in 2003.

With respect to quality, most of our plants are certified to current construction or semitrailer standards. In 2002, we also finalized quality sampling procedures for all plants manufacturing construction products. For the first time in the industry, the results of the sampling are directly tied to a portion of employee profit sharing.

Our Employees are our Most Important Asset

It is essential for the Company to maintain excellent relations with its employees since they are the main reason for our success. In 2002, we extended a program to all Canadian plants called the Canam Manac Award. This program highlights innovative employee ideas for improvements to our manufacturing procedures. In 2002, more than 600 improvements were submitted by 375 employees. This program will eventually be extended to all units of the Group.

Workplace health and safety is also very important to us. Efforts made in recent years have provided us with results that are 30% higher compared with the rest of the industry.

In 2003, a new profit sharing plan called SCORE was launched. This is an excellent tool for communication and change by which, everyone can contribute to improve the overall performance of the Company.

We also have a plan to prepare the next generation of employees and managers who will lead The Canam Manac Group into the future. This approach calls for younger members of management to draw upon the experience of our senior managers.

Outlook and Word of Thanks

We have the team, products, services and modern facilities to make The Canam Manac Group a company of the future that is able to perform beyond the cycles.

Although North American markets may be suffering the effects of international political instability, we will continue to seek opportunities for growth, partnership or consolidation that will ensure the long-term health of our industries.

In conclusion, we would like to thank members of our Board of Directors for their judicious advice, Company personnel for their commitment and integrity, and finally the thousands of customers, who through their trust, have confirmed the value of the solutions offered by The Canam Manac Group. We would particularly like to thank Mr. Pierre Lortie who resigned from his position in January 2003 after having held a seat on the Board for 13 years. We also extend our thanks to Mr. Benoit La Salle who will not seek re-election in April of this year.

Marcel Dutil, C.M.
Chairman of the Board
Chief Executive Officer

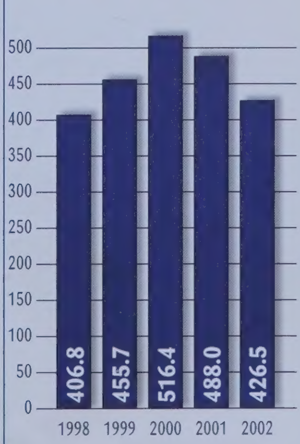
Marc Dutil
President and Chief Operating Officer
February 24, 2003

"SLH Transport has grown into one of the largest for-hire trucking companies in Canada and we couldn't have done it without partners like Manac. They offer trailers at competitive prices, and most importantly, commitments are always kept. Manac has come through every time."

Peter Bergin
President
SLH Transport Inc.
Barrie, ON

Joists and Steel Components

(production in thousands of tons)



The Company

As at December 31, 2002

the canam manac group

Steel Components Sector

- Canam Steel Works Division (Canada)
- Steel Plus Network® Division (Canada, United States)
- Canam Systems Division (Canada, United States)

Steel Components Sector

- 100% Canam Steel Corporation (United States)
- 100% Grupo Canam Manac (Mexico)
- 100% Canam Steel Romania (Romania)
- 100% Canam Steel India (India)

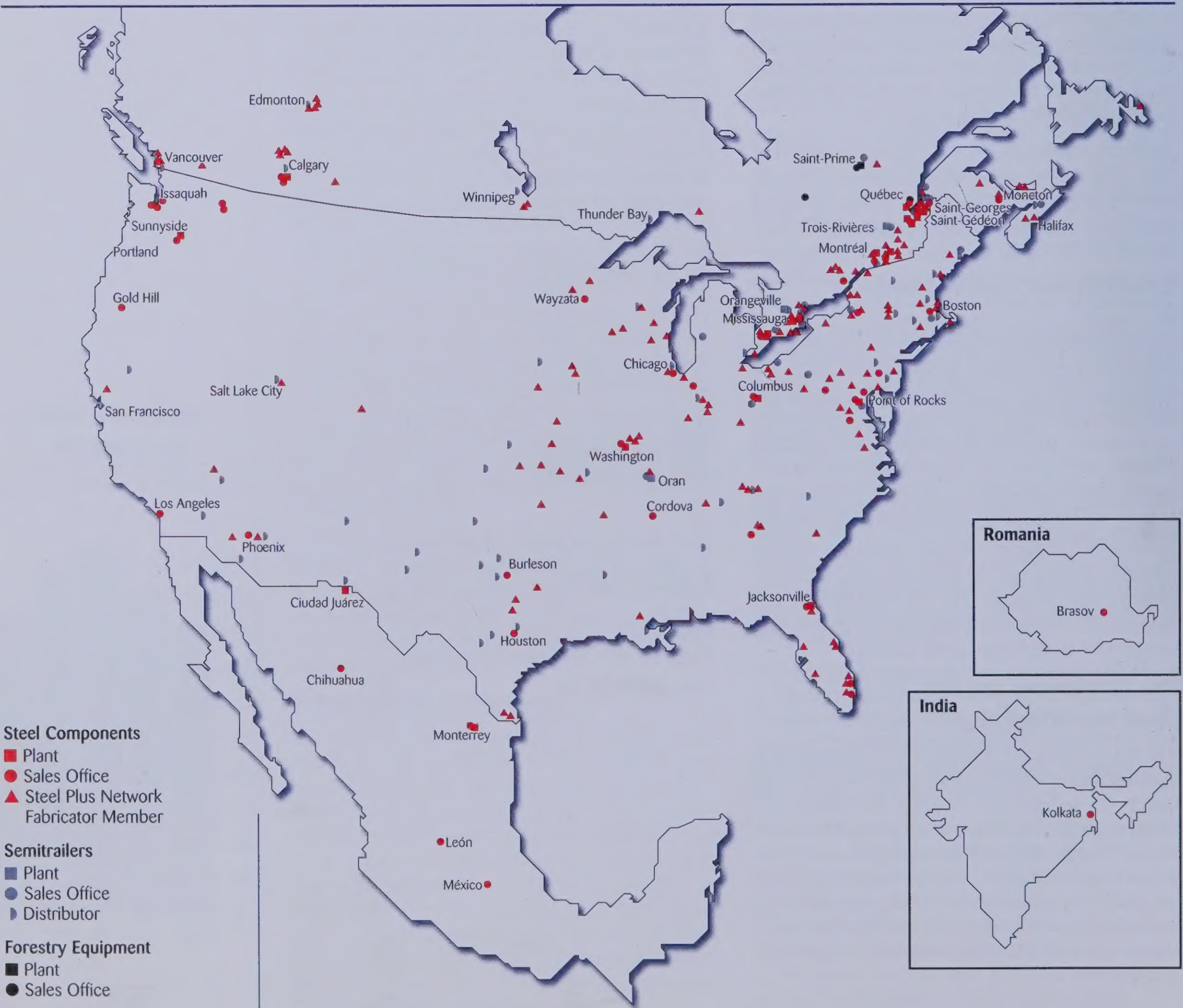
Semitrailer Sector

- Manac Division (Canada)
- 100% Manac Trailers USA (United States)

Forestry Equipment Sector

- Tanguay Industries Division (Canada)

Business Locations



Steel Components
- Plant
- Sales Office
- Steel Plus Network Fabricator Member

Semitrailers
- Plant
- Sales Office
- Distributor

Forestry Equipment
- Plant
- Sales Office

Management's Discussion and Analysis

Review of 2002

In 2002, The Canam Manac Group's operations in France were reclassified as discontinued operations following the closing, in April, of the Jarny plant and the sale of the Niort plant, concluded in August. Consequently, all 2002 and 2001 figures have been modified to reflect The Canam Manac Group's continuing operations.

Total sales of The Canam Manac Group went from $1,014,471,000 in 2001 to $936,719,000 in 2002, a decrease of 7.7%. This second year of slowdown in activity is attributed to a decrease in product sales in the United States.

Gross profit was $144,475,000 compared with $195,088,000 in 2001. Gross margin of 15.4% compared with 19.2% last year, was lower due to a decrease in both sales volume and the price of products sold in the steel joist sector. The results in our semitrailer sector improved in 2002.

In 2002, The Canam Manac Group made most of its sales in the United States with 51.7% compared with 54.9% in 2001. Sales in the Canadian market represented 45.6%, compared with 43.1% in 2001. This decrease results mainly from the decline in the the volume and prices of steel joists in the U.S. while currency fluctuations between Canada and the United States had minimal impact.

The Canam Manac Group invested $2,002,000 in research and development, a decrease of 37.1% compared with 2001. This amount was mainly used to improve various design, dimensioning, and detailing software used by Canam sales offices and plants and Steel Plus Network members. These software programs allow faster processing of bids and shop drawings for various products that are manufactured by The Canam Manac Group. They also optimize the amount of raw materials required to meet the building standards in effect in various countries.

Steel Joists and Other Steel Components Market

The main activities of The Canam Manac Group in the steel joist and other steel components sectors are directly linked to the non-residential construction industry.

According to industry figures, the number of non-residential construction starts, in terms of square footage built, decreased in the United States by 15% compared with 2001.

All areas of the United States experienced a decrease. The largest decline was more than 17% and was recorded in the Southeast, Southwest and Western regions.

In Canada, the number of non-residential construction starts, in terms of square footage built, decreased by approximately 30%. All Canadian provinces experienced this decline in construction.

The steel components sector consists of many types of products such as joists, steel deck, beams, columns and various related products sold under the trademarks of the following Canam Systems: Murox, Hambro, Sun Building Systems and Expanpro. Steel Plus Network also sells its technology and services.

The structural steel industry is highly fragmented with more than 3,000 fabricators in North America operating mainly in local or regional markets. No single fabricator holds a dominant market position.

In the steel joist industry, there are approximately 50 manufacturing plants in North America, of which, 10 are operated by the Group.

Canam Steel Works is the largest steel joist fabricator in Canada and Canam Steel Corporation is the second largest in the United States. The Company's market share for steel joists in North America is almost 22.0%.

Semitrailer Market

The Manac and Tanguay Industries divisions operate in the semitrailer sector. This sector has approximately 12 leading manufacturers in North America and Manac is ranked 5th in this industry. Manac is the leading manufacturer with a market share of 29.0% in Canada and 4.9% in North America.

Geographic Distribution of Sales

(in millions of dollars and in percentage)

	2002		2001		2000		1999	
	$	%	$	%	$	%	$	%
Quebec	**213.3**	**22.8**	205.3	20.2	248.0	23.0	268.9	26.7
Ontario	**149.9**	**16.0**	165.1	16.3	197.0	18.3	178.9	17.8
Atlantic Provinces	**17.6**	**1.9**	23.7	2.3	26.2	2.4	28.1	2.8
Western Provinces	**45.7**	**4.9**	43.9	4.3	54.4	5.0	44.1	4.3
Canada	**426.5**	**45.6**	438.0	43.1	525.6	48.7	520.0	51.6
Northeast	**145.8**	**15.6**	175.4	17.3	165.1	15.3	97.2	9.6
Mid-Atlantic	**124.9**	**13.3**	123.1	12.1	105.7	9.8	117.1	11.6
Midwest	**69.7**	**7.4**	93.9	9.3	103.5	9.6	105.3	10.5
Southeast	**71.5**	**7.6**	71.0	7.0	73.3	6.8	67.7	6.7
West	**73.0**	**7.8**	93.0	9.2	80.5	7.5	77.0	7.6
United States	**484.9**	**51.7**	556.4	54.9	528.1	49.0	464.3	46.1
Mexico	**22.9**	**2.4**	19.2	1.9	23.9	2.2	22.7	2.2
Others	**2.4**	**0.3**	0.9	0.1	1.0	0.1	0.6	0.1
Total	**936.7**	**100.0**	1,014.5	100.0	1,078.6	100.0	1,007.6	100.0

canam steel
SOLUTIONS + SERVICE

Mario Bernard
President, North American Steel Components Sector
Canam Steel

Mission

To be recognized as the best designer and manufacturer of steel joists and steel construction components through flexibility, quality products, and exceptional service.

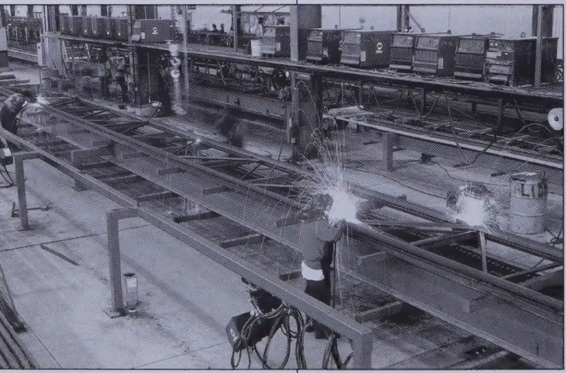
Canam has 14 plants in the steel joist and other steel construction components sector in Canada, the United States, and Mexico. These plants are operated by the following subsidiaries or divisions: Canam Steel Works in Canada, Canam Steel Corporation in the United States, and Grupo Canam Manac in Mexico.

An additional plant, located in Saint-Joseph-de-Beauce, Quebec, manufactures production equipment used in the fabrication of steel joists and steel deck. More than 80% of all production equipment used in the steel components sector is designed and fabricated by the Company. The subsidiaries Canam Steel Romania and Canam Steel India operate engineering and drafting offices in these two countries.

Encouraging Year Despite U.S. Market Challenges

The steel joist and other steel components sector was affected by the economic slowdown that hit the North American non-residential industry. The slowdown in the United States is showing signs of a recession.

Canam had excellent performance in Canada despite a significant reduction in demand and selling prices in the joist and steel deck market. In the bridge sector, the Structal division had a very satisfactory year, with a large backlog of orders throughout 2002.



We have met our productivity and cost control objectives which remain a priority for all of our operations.

In the steel joist sector in the United States, an excess of supply over demand reached approximately 40% and caused significant decreases in selling prices. Certain regions such as the Midwest were affected more deeply than others, forcing the Company to take extreme measures. Consequently, at the end of January 2003 the Company announced its decision to permanently close its plant in Lafayette, Indiana.

Cost Reduction

We created and implemented a strict cost reduction program at our plants. These measures were necessary to minimize the effects of the ongoing recession.

The Mexican operations ship 50% of plant production to the U.S. market and also felt the effects of the slowdown in economic activity. This slowdown resulted in a loss of $3,502,000 in 2002 compared with a loss of $3,231,000 in 2001. However, the quality and productivity of the Mexican plants continued to increase and are gradually approaching the Company's North American standards.

The significant participation of the Mexican operations in the Mundo Mall project in the Dominican Republic should help improve the results of this subsidiary in 2003. This project is valued at $72,700,000.

The performance of the Structal division in the heavy structural products sector was excellent. Major projects such as the Boston Convention and Exhibition Center, the Eagles Stadium in Philadelphia, and the Niagara Falls Casino allowed a number of our plants to operate at full capacity throughout the year and generated the performance we were seeking. We were able to be more active in this segment since our joist customers were not very involved due to the large size of the projects. We will continue to make the required effort to increase our market share.

Increased Productivity

In 2002, we created a management team to guide all fabricating activities and the marketing of structural steel components. Therefore, sales, engineering, transport, and purchasing are now integrated operations on a North American scale.

These advances in the standardization and integration of operations allowed a continual improvement of our efficiency, quality, and service. In this respect, all our plants are now in line with the Company's expectations. This strategy provides us with a unique operational flexibility that, combined with the creation of a Steel Plus Network customer loyalty program, helps us to obtain national contracts.

In short, although the markets have had significant declines in prices and demand, our productivity and cost control objectives have been followed and remain a priority for all our operations.

Moreover, the satisfaction rate of our customers is at its highest level in five years. The percentage of Canam customers who say they are satisfied or very satisfied with the products and services offered by the Company reached 94.3% in 2002.

In France, the very disappointing results obtained over the past several years, despite continued efforts to remedy the situation, led to the discontinuation of operations in April of 2002.

Lower Sales

Total sales of Canam's subsidiaries and divisions reached $671,244,000 in 2002, a decrease of 16.5% compared with sales of $803,940,000 in 2001.

Sales to the Canadian market declined from $257,585,000 to $218,122,000, a decrease of 15.3%. In the U.S. market, sales reached $427,822,000, while in Mexico and other countries, sales totaled $22,851,000.

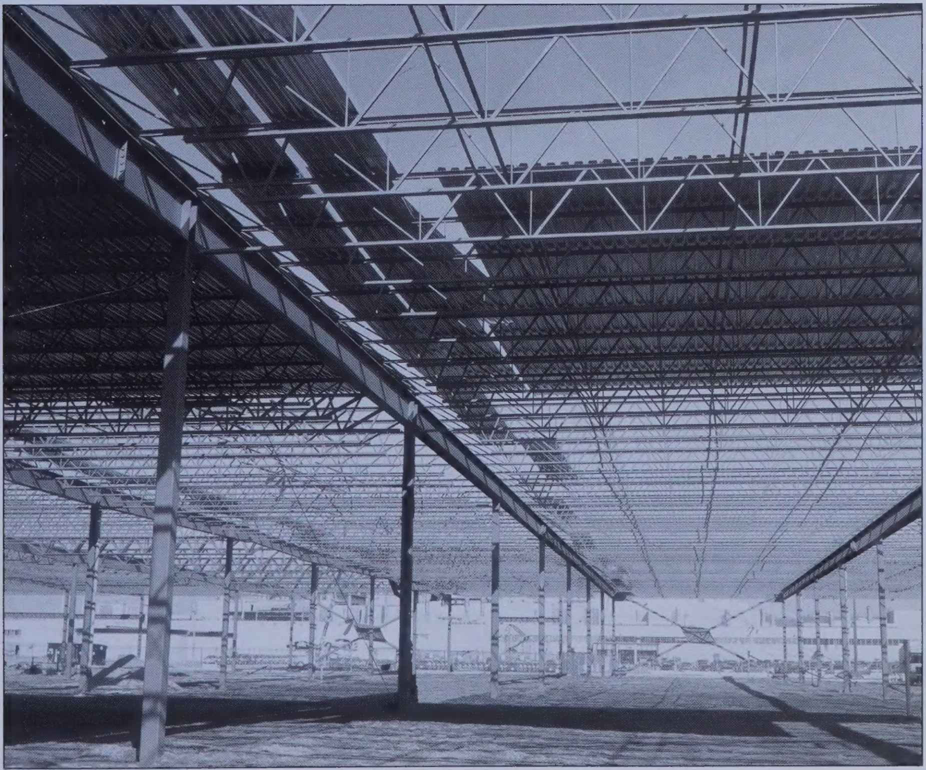
Major projects such as the Philadelphia Eagles Stadium allowed a number of our plants to operate at maximum capacity throughout the year and generated the performance we were seeking.

Gross profit in 2002 decreased by $68,152,000 to reach $106,099,000. Gross margin decreased from 21.7% to 15.8% in 2002.

Segmented net earnings were $6,046,000 compared with $46,130,000 in 2001, a drop of 86.9%.

This decline is a result of the combined decrease of 20.8% in production volume and lower average selling prices for steel joists of 23.0% in the United States.

However, an average increase of approximately 6.0% in the productivity level of the North American plants partially offset the difference.



The satisfaction rate of our customers is at its highest level in five years. The percentage of Canam customers who say they are satisfied or very satisfied with the products and services offered by the Company reached 94.3% in 2002.

Main Products:
Bridges and welded beams
Cold-formed industrial sections
Joists
Purlins and girts
Steel deck
Structural steel

Other:
Production equipment

Canadian Plants
Boucherville, QC
Calgary, AB
Laval, QC
Mississauga, ON
Quebec, QC
Saint-Gédéon, QC
Saint-Joseph-de-Beauce, QC (2)

Production Capacity:
310,000 tons

Total Production in 2002:
224,090 tons

Number of Employees: 1,582

American Plants:
Columbus, OH
Jacksonville, FL
Point of Rocks, MD
Sunnyside, WA
Washington, MO

Production Capacity:
350,000 tons

Total Production in 2002:
173,500 tons

Number of Employees: 882

Mexican Plants:
Monterrey, NL
Ciudad Juárez, Chih.

Production Capacity:
72,000 tons

Total Production in 2002:
28,925 tons

Number of Employees: 355

The new offices of Canam Steel Romania in Brasov.

Production Decrease

In 2002, overall production of the 14 Canam plants declined 12.6%, transforming 426,516 tons of steel joists and steel components compared with 487,969 tons in 2001. Canadian plants produced 52.5% while American plants produced 40.7%.

The Company completed 13,817 construction projects compared with 14,005 in 2001, a decrease of 1.3%. Among the largest projects was the Boston Convention and Exhibition Center which was completed in 2002 and generated sales of $31,230,000. Total sales for this projet were $135,000,000.

Canam Steel Romania

In 2002, Canam Steel Romania completed the construction of its new 100,000 square foot office building in Brasov, Romania. This project allowed the expansion of engineering and detailing services for The Canam Manac Group and members of Steel Plus Network. Completed drawing volume increased by 54.0% and the number of employees rose from 118 to 179 in 2002.

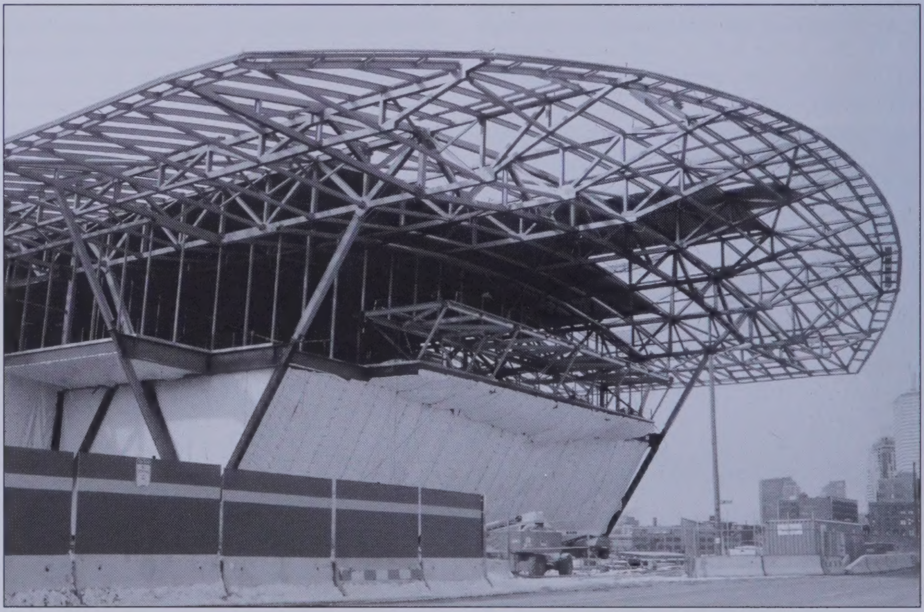
In 2003, Canam Steel Romania was awarded its first contract in Eastern Europe valued at $6,200,000 for the construction of a 16-story building located in Bucharest. The potential of this subsidiary is encouraging for the coming years.

Canam Asia

In November, we announced that an agreement had been reached with Zamil International Investment Co. of Saudi Arabia. This well-known steel construction company operates in the Middle East and Asia. The joint venture, Canam Asia, will operate a plant in Dammam, Saudi Arabia, and will have an annual production capacity of up to 22,000 tons of steel joists. Our participation in Canam Asia is 35.0%.

Additional Information

For the entire steel components sector, the five largest deliveries during the year represented 11.5% of total sales, compared with 17.2% in 2001. Fabrication of steel components for the construction of the Boston Convention and Exhibition Center was the largest delivery.


The Boston Convention and Exhibition Center project generated sales of $31,230,000 in 2002.

Summary - Steel Components (in thousands of dollars, unless otherwise indicated)

	2002	2001	2000	1999
Sales	**$ 671,244**	$ 803,940	$ 796,997	$ 722,241
Gross profit	**106,099**	174,251	195,308	179,254
Gross margin	**15.8%**	21.7%	24.5%	24.7%
Net earnings	**6,046**	46,130	66,924	50,184
Acquisition of fixed assets	**25,635**	50,789	43,492	37,522
Assets	**520,638**	507,346	511,765	460,700
Backlog of orders (in tons)	**143,069**	136,772	149,045	124,753

In 2002, the plant in Ciudad Juárez, which produces steel joists for markets in California and the U.S. Southwest, was certified by the International Conference of Building Officials (ICBO) for the quality of its verification procedures.

Outlook for 2003

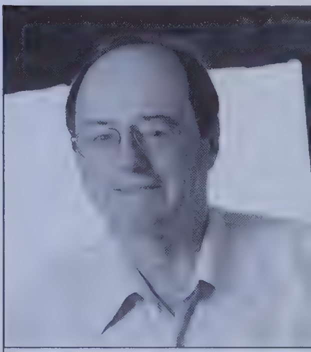
Our sales strategy regarding national accounts, the positive return from Steel Plus Network loyalty programs, and our results in the heavy structural steel market contributed to our performance in 2002 and will continue to be an advantage in 2003 to ensure the growth of the Company in this difficult economic environment.

According to recent data published by the construction industry, commercial and industrial construction in terms of square footage is expected to decrease between 2.0% and 3.0% in North America in 2003.

The backlog of orders in the steel components sector was 143,069 tons compared with 136,772 tons as at December 31, 2001, an increase of 4.6%.

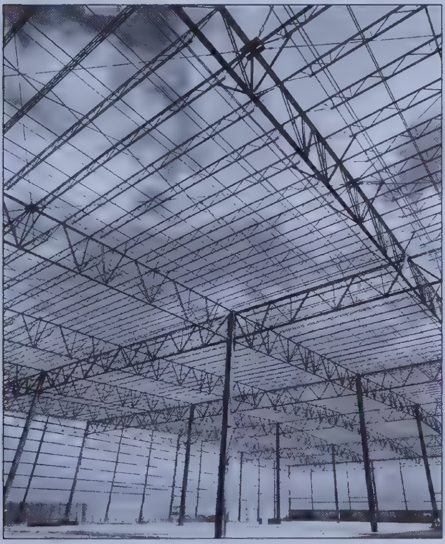
The pursuit of major projects such as the Mundo Mall business center in Santo Domingo in the Dominican Republic, and the Connecticut Convention Center will partially compensate for the decrease in sales volume in the steel joist sector.

Mario Bernard
President



"Since we became members of the Network, we have discovered several services that are major assets to us. The main advantage of course, is networking because it allows us to land contracts that we would not have been awarded if we did not have the cooperation of other Network members."

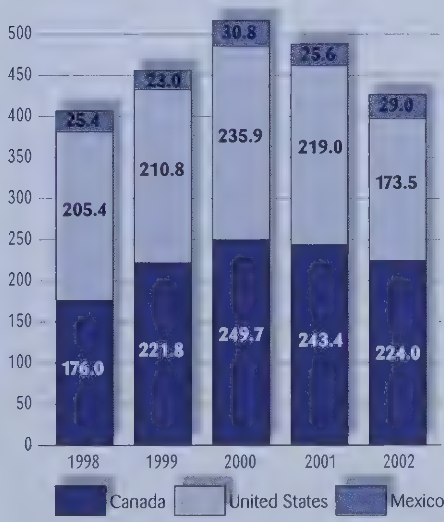
David J. Oulton
General Manager
Marid Industries Limited
Halifax, NS



The Company completed 13,817 construction projects compared with 14,005 in 2001, a decrease of 1.3%. Pictured above, the Cedis project in Monterrey, Mexico.

Canam

(production in thousands of tons)



Plant Certification

Boucherville, QC	Cold-formed sections and steel deck	CWB-ISO 9002
Calgary, AB	Steel joists and steel deck	CWB-SJI
Ciudad Juárez, Chih, Mexico	Steel joists, Hambro® System	SJI-ICBO
Columbus, OH	Cold-formed sections Steel joists and steel deck	SJI
Jacksonville, FL	Steel joists and steel deck	AISC-SJI
Laval, QC	Structural steel	AISC-CWB-ISO 9002
Mississauga, ON	Steel joists and steel deck	CWB-SJI
Monterrey, NL, Mexico	Steel joists and steel deck	SJI
Point of Rocks, MD	Steel joists	AISC-SJI
Quebec, QC	Structural steel, bridges and welded beams	AISC-CWB-ISO 9001
Saint-Gédéon, QC	Joists Hambro® and Murox® Systems and structural steel	CWB-ISO 9002-SJI AISC
Sunnyside, WA	Steel joists and steel deck	ICBO-SJI
Washington, MO	Steel joists	AISC-SJI

AISC = American Institute of Steel Construction CWB = Canadian Welding Bureau ICBO = International Conference of Building Officials
ISO = International Organization for Standardization SJI = Steel Joist Institute

Sam Blatchford
President
Canam Systems

The Canam Systems division represents four individual product lines manufactured within various Canam facilities for the multi-residential and light commercial markets.

Hambro, Murox, Sun and Expanpro products are each marketed to specific customer groups, by separate sales forces. Each product contains a number of patented elements.

The objective of the Canam Systems division is to promote engineered construction solutions incorporating Canam manufactured components as well as design-assist, design-build and in some cases, installation services. By offering these products and services, Canam Systems are able to participate in projects not serviced by Canam market channels, as well as increase the average revenue per square foot of construction. Total sales for the Canam Systems division were $57,880,000 in 2002, compared with $53,038,000 in 2001, an increase of 9.1%.

During the fourth quarter, we began a re-branding project to more clearly position each product, and to develop new brand support material.

Canam Systems division has an organized research and development team that works to constantly improve its existing products, and identify and develop new product opportunities. The objective of our research and development effort is to expedite the development process, to increase our intellectual property and maintain our position as an innovator in the construction industry. In addition to our current products, we are regularly looking at new technologies and opportunities to incubate and bring to market. Several new products will be introduced during 2003.

HAMBRO
Proven Concrete Floor System

Hambro enjoyed a solid year, supplying over 500 projects covering 12 million square feet in 2002, compared with 9 million square feet in 2001. Hambro serves primarily the multi-unit residential construction market. Hambro's exceptional fire and sound ratings position it as a preferred forming system for elevated floor slabs in regions of strict building code compliance.

The strong residential market across North America has allowed Hambro a 31% increase over 2001, and began 2003 with a record backlog of new orders. The continued trend toward retirement communities, low interest rates, and the national adoption of the International Building Code (IBC) in the United States promises a solid future for our Hambro line. Two new products will be launched in 2003, affirming our intellectual property position in composite joist technology. Hambro is manufactured by plants in Saint-Gédéon, Jacksonville, Sunnyside, Monterrey, Ciudad Juárez and Canam Asia.

Hambro serves mainly the multi-story residential construction market. Pictured above, Cherry Lane Towers in Penticton, British Columbia.

MUROX
High Performance Buildings

Murox offers engineered building packages distinguished by a unique load bearing panel system to the non-residential construction market. Murox high performance buildings are marketed directly to owners, developers and contractors. In 2002, Murox completed 74 projects totaling 1.75 million square feet, compared with 54 projects totaling 1.61 million square feet in 2001.

In 2002, Murox completed 74 projects totaling 1.75 million square feet, compared with 54 projects and a total of 1.61 million square feet in 2001. Transcontinental Inc., a printing plant in Montreal, Quebec, was built using the Murox system.

Murox maintained a solid performance in a depressed non-residential segment. This performance confirms that our value added strategy and superior product quality provide some protection against downward price pressures. The recent expansion of the sales territories and our continued efforts in research and development lead us to expect a sales increase of Murox products in 2003.

sun™
BUILDING SYSTEMS
The Reliable Solution

Sun Building Systems provides pre-engineered metal buildings (PEMB) and components to the non-residential construction market. The Sun division has an experienced management team in place with the mandate of making Sun a nationally recognized supplier of the PEMB industry in the United States.

Sun recently completed a major retooling of its Sunnyside, Washington, facility and now has an annual production capacity of over 40,000 tons of steel components.

Moreover, when the building design is appropriate, Sun Building Systems is well-positioned to integrate Canam's joist and deck components into projects that do not normally use these products.

Sun is taking a very aggressive approach to the market, both by growing geographic coverage and increasing market share.

EXPANPRO
Creative Building Solutions

Expanpro provides erected building packages for mid-rise residential construction as well as modular curtain wall and screen wall systems to the commercial and residential markets. The company was acquired by Canam Manac in late 2000 and has continuously increased its presence in Eastern Canada.

The innovative Expanpro System is the growth focus of the business unit. It combines the speed of structural steel erection with load bearing walls and Hambro floor joists to cut down on construction times in hotel and multi-unit residential projects, compared with concrete frames which currently dominate this market segment.

Expanpro more than doubled its square footage built in this segment in 2002 compared with 2001. Expanpro projects allowed The Canam Manac Group to obtain seven to eight times more revenue per square foot of construction as compared to providing only joists and steel deck. Expanpro is beginning 2003 with a backlog higher than the total sales of 2002 and expects another year of solid growth. Expanpro panels are manufactured in Saint-Joseph, Quebec.

The Expanpro system reduces the time required to build multi-story residential and hotel building projects by combining the speed of structural steel erection with bearing walls and Hambro floors, giving Expanpro an advantage over the concrete-based structures that dominate the sector. Above, Le Coeur de la Cité condominiums in Montreal, Quebec.

Sam Blatchford
President

Canam Systems:
Hambro® D500™ System
Hambro® MD2000® System
Murox® Systems
Sun Building Systems™
Expanpro™ Systems

Pierre Arcand
President and General Manager
Steel Plus Network®

Mission

Develop and maintain a mutually profitable business network between Canam Steel Works, Canam Steel Corporation, and members of Steel Plus Network by offering innovative products and services.

Remarkable Growth

In 2002, Steel Plus Network's main objective was to considerably increase the number of fabricator members within the business group.

Steel Plus Network continued its expansion in North America with a significant increase of 26.1% in the number of fabricator members from 111 as of December 31, 2001 to 140 for the same period in 2002. Members of this business group represented 8.6% of all Canam customers, resulting in an increase of 22.9% compared with 7.0% recorded in 2001.

Increased Sales

The percentage of Canam joist sales to Steel Plus Network fabricator members in North America rose from 26% in 2001 to 35.2% in 2002.

The growth in the number of members and in sales is largely due to the expansion of the range of business services and the development of the portfolio of exclusive programs introduced at the beginning of the year.

Purchasing Program

The combined buying power of Steel Plus Network members and Canam represented over $1,000,000,000 in 2002. Steel Plus Network made efforts to renew the purchasing program to provide members with the advantage of significant volume discounts by combining their purchases from selected suppliers.

Fabricator member involvement and the regional approach are the key factors in the success of this program, which was introduced in two pilot regions over the year with one in Western Canada and the second in the Central United States. In 2003, members from these two regions are expected to share rebates of more than $750,000. The objective for 2003 is to implement the program in the eight remaining North American regions.

Steel Points Rewards Program

The Steel Points program is a tangible competitive advantage for Steel Plus Network members. For each dollar in purchases made at Canam, members receive a significant annual rebate in the form of points. These points can be redeemed for rewards, Manac semitrailers, and Steel Plus Network business services.

The program began its first year of operation in 2002. Eligible fabricator members accumulated a total of 250 million points, representing an average of 2.3 million points per member, the equivalent of 240 hours of detailing or 10 days of on-site training.

Detailer Access

This program was created and launched to offset the shortage of structural steel detailers in North America. The Detailer Access program provides an innovative solution by giving fabricator members access to the detailing resources available at the Canam Steel offices in Romania.

In 2002, Steel Plus Network was the link between the detailing resources available in Romania and the needs of North American steel fabricators. The program produced excellent results only a few months after it was launched with 35 Romanian detailers working for 15 members in North America as of December 31, 2002.

Succession Plan

By 2015, more than half of family businesses in North America will need to replace their main managers when they retire. Only one third of family businesses survive the transition to the next generation. Steel Plus Network has developed a succession plan program that provides expert resources in succession planning for members who need this service.

In 2002, Steel Plus Network was involved in three succession plans. The objective for 2003 is to complete all current projects and respond to any new member requests.

"Steel Plus Network's business solutions helped us expand and improve. For us, Steel Plus Network is a business partner and a guide."

Richard and Denise Trump
Trump Iron Works
Crown Point, IN

Steel University®

The Structural Steel Detailing Program was created in 1998 to meet the need for skilled structural steel detailers. In 2002, the program trained 22 detailers who now work for Network fabricator members, for a total of 156 students since it was created. The program is now in its fifth year of operation and has now been expanded outside Canada with its first session offered in the United States.

In addition to the 14 students trained in Canada in 2002, eight students completed the Structural Steel Detailing Program offered at Southwestern Community College, in Creston, Iowa, in August.

In 2003, Steel University will continue to expand by offering new services to members including an on-line training program.

Steel Plus Technology

Steel Plus Network continued its innovative business strategy called "Steel Plus Technology" which provides members with access to competitive technological solutions.

In 2002, Steel Plus Network added project estimating to its technological solutions. An agreement was reached with Mobilis Systems, of Quebec, for the distribution of a basic estimating program. A second partnership was formed with Fabtrol, of Eugene, Oregon, the leader in this type of software in North America.

In addition to these technologies, engineering solutions are provided by SAFI Quality Software Inc, of Sainte-Foy, Quebec; 3D detailing software from Design Data, of Lincoln, Nebraska; miscellaneous steel detailing software from Steelware, in Greenville, South Carolina and software developed by Steel Plus Network specialized in commercial structures.

In 2003, Steel Plus Technology will continue to evolve and grow while improving its current solutions and by adding new technological solutions such as consulting services and software development.

Strategic Networking

In January of 2003, the Network held its eighth annual convention with the theme "Let's talk business" in Tampa. This meeting, which brought together 410 participants, was a unique opportunity for members to share their knowledge and know-how to continue to be leaders in their industry through workshops and a supplier exhibition.

Management of the Network used the event to unveil two new business programs. The first was a certification assistance program, for which five requests are currently in progress; the second was a communications service that has already completed four projects for members.

The meeting ended with an awards ceremony for member excellence in 2002. The table below the photo lists the awards presented at the convention.

Mid-Term Objective

Steel Plus Network's goal is to unite 300 of the most dynamic structural steel fabricators under its banner. These fabricators represent approximately 50% of the annual tonnage of structural steel fabricated in North America.

Pierre Arcand
President and
General Manager

At Steel Plus Network's eighth annual convention, Marcel Dutil, Chairman of the Board and Chief Executive Officer of The Canam Manac Group Inc., Pierre Arcand, President and General Manager of Steel Plus Network, and Marc Dutil, President and Chief Operating Officer of The Canam Manac Group Inc. (right) presented awards to the winners: Guy Pageau (Nico Métal), Grover House (Russellville Steel Company), Richard Trump (Trump Iron Works), Kurt Langsenkamp (Steel Fabricators, L.L.C.) and David J. Oulton (Marid Industries Limited).

Award	Member / Project	Location
Member of the Year	Nico Métal	Trois-Rivières, QC
Rookie of the Year	Russellville Steel Company	Russellville, AR
Project of the Year	Steel Fabricators L.L.C.	Fort Lauderdale, FL
	Palm Beach County Convention Center	West Palm Beach, FL
User of the Year	Trump Iron Works	Crown Point, IN
Bob-Coffey Award	David J. Oulton / Marid Industries	Halifax, NS

Year Launched: 1995

Services:
Benchmarking
Certification Assistance
Communications
Detailing
Networking
Purchasing Program
Succession Plan
Technology
Training

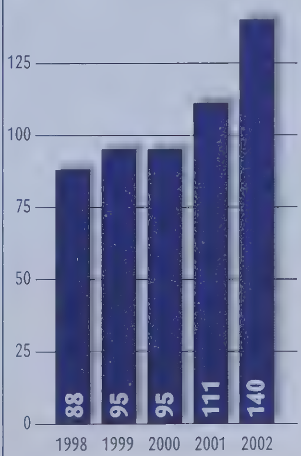
Regional Offices:

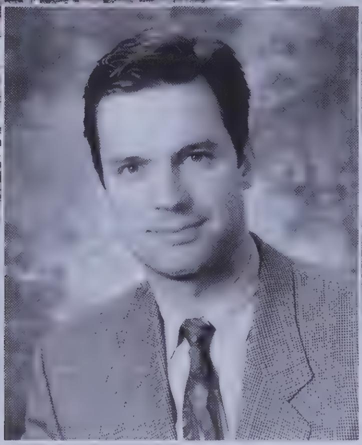
Canada
Boucherville, QC
Calgary, AB
Laval, QC
Mississauga, ON
Moncton, NB
Saint-Gédéon, QC
Saint-Georges, QC

United States
Columbus, OH
Easton, MA
Point of Rocks, MD
Washington, MO
Woodridge, IL

Steel Plus Network

(number of fabricator members)





Charles Dutil
President and Chief Operating Officer
Manac

Mission

To be recognized as the best North American manufacturer of standard and specialty semitrailers with superior technology and leading edge performance. Manac provides quality products and services to its customers through highly competent personnel.

Manac is the largest Canadian manufacturer of on-road and forestry semitrailers and is ranked 5th in North America. Manac operates five facilities located in Quebec, Ontario, and Missouri.

Following two consecutive years of significant decline in the demand for new semitrailers, the North American semitrailer industry experienced an increase in orders of 21.4% in 2002. According to industry figures, orders for 2002 totaled just over 174,000 units while 2001 figures declined to approximately 143,500 units. The highest number of orders was in 1999 with over 390,000 units.

Orders remained below the normal replacement level of 250,000 units per year due to the sharp rise in insurance costs for transport companies, the difficult economic situation, consumer uncertainty, and stagnant transport rates.

In 2002, a strict new anti-pollution standard was applied to class 8 truck engines manufactured after October 1, 2002. This standard specifically affected the trucks used by our customers and caused an increase in the price of engines which in addition, consume more fuel. Moreover, these engines also generated additional concerns regarding maintenance costs.

The application of this new standard had a direct impact on new semitrailer orders. Transport companies accelerated their truck purchases during the year and delayed orders to replace their semitrailers and other equipment.

The trend in consolidation of the semitrailer industry continued in 2002. In the van sector, the largest manufacturer increased production capacity through the acquisition of four plants that had been previously operated by two other large U.S. manufacturers.

In the specialty trailer sector, Manac purchased the assets of CPS Trailer in Oran, Missouri. This company represented a unique opportunity for Manac to make its first acquisition in the United States. Manac was particularly interested in the range of products offered and the distribution network which gave it access to regions not previously covered by Manac. Today, Manac products are sold directly or distributed in over 40 states in the U.S.

This acquisition, which follows the purchase in December 2000 of the assets of Remorques Trois-Rivières inc., reinforces Manac's position as a leader in the North American specialty semitrailer industry.

Manac sales totaled $249,167,000 compared with $192,026,000 in 2001, an increase of 29.8%. Gross profit rose from $13,560,000 in 2001 to $33,714,000 in 2002, an increase of 148.6%. Gross margin reached 13.5% of sales in 2002 compared with 7.1% in 2001. Manac ended the year with a net loss of $653,000 compared with a net loss of $5,703,000 in 2001. Manac would have posted a profit for 2002 if it had not been for the labor dispute at the Orangeville plant.

Sales Double in the United States

The number of semitrailers manufactured rose from 5,689 units in 2001 to 7,034 in 2002. Manac recorded a sales increase of almost 100% in the United States combined with increases of 15% and 8% in Quebec and Ontario respectively. Sales in Western Canada and the Atlantic Provinces were stable.

In the United States, Manac benefited from the efforts of its sales network of internal representatives and distributors which was launched in 1995. This formula has been used successfully for several years in Canada and has begun to show results in U.S. markets. Those who purchase Manac semitrailers appreciate being able to communicate with the manufacturer whether they deal with a distributor or with a company representative.

Manac's market share for new semitrailer sales was 29.0% in Canada and 4.9% in North America. Manac estimates that sales will increase in 2003 through gains in market share and an increase in orders throughout the industry.

"Manac has been our exclusive semitrailer supplier since 1993. Our company is expanding rapidly and we need a reliable supplier that we can always count on. Not only does Manac manufacture dependable semitrailers, it also keeps its commitments."

Serge Gagnon
President
XTL Transport
Alexandria, ON

In 2002, the five largest customers accounted for 20.0% of total sales, compared with 15.4% in 2001 and 16.2% in 2000. At the end of December 2002, the backlog of orders was 2,281 units compared with 1,874 in 2001, an increase of 21.7%. .

Continuous Improvement

Manac is continuously redesigning its products and manufacturing processes. Following two years of intensive research and development devoted to introducing new products, the engineering team will concentrate its efforts on optimizing product design to maximize performance. The products manufactured by the plants in Oran, Missouri, and Trois-Rivières, Quebec, will receive particular attention.

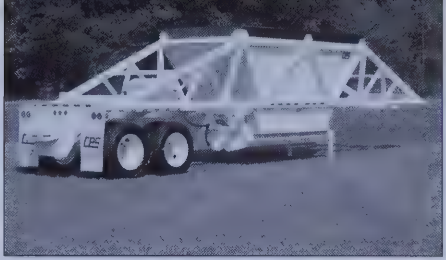
In January 2003, Manac began manufacturing aluminum platforms at its new U.S. plant. These platforms were added to the existing products sold under the CPS banner which are destined mainly for the road construction industry. The geographical location of the Oran plant, and the CPS sales network, place Manac in an excellent position to market this increasingly popular product in the Southern U.S.

Tanguay Industries

The inability of the Canadian and American governments to reach an agreement on softwood lumber has significantly affected the Canadian forestry industry.

The impact of this dispute on the Canadian forestry industry has varied from region to region and differs depending on the size of each business. The largest companies were able to absorb the countervailing duties through productivity increases. Several smaller companies ceased operations temporarily, or in some cases permanently. Overall, Canadian

Tanguay Industries manufactures high performance wheel log loaders such as the WL460 pictured above.



The CPS plant manufactures bottom dump semitrailers used for the transportation of road construction material.

lumber production levels were similar to last year, as continued concerns dampened the replacement of forestry equipment. Stagnant demand created a decline in equipment prices and profit margins.

Consequently, sales for Tanguay Industries remained at 2001 levels, declining 1.1% from $13,308,000 to $13,162,000 in 2002. The year 2002 ended with a net loss of $811,000 compared with a net loss of $115,000 in 2001.

Tanguay Industries continued to diversify its products by bringing to market new versions of its wheel log loaders and pedestal loaders. Tanguay made a strong return to the track feller-buncher market with a machine designed for new forestry standards.

In December 2002, Tanguay announced that it had reached an agreement with Ponsse, a Finnish company, to distribute their short wood forwarders in Quebec. Ponsse manufactures superior quality equipment that completes Tanguay's products. These new products will allow Tanguay to offer a wide range of felling and handling equipment.

The management of Tanguay Industries estimates that Tanguay's current range of products places the company in an excellent position to take advantage of an eventual recovery in the forestry sector.

Charles Dutil
President and
Chief Operating Officer

Headquarters:
Saint-Georges, QC

Year founded: 1966

Products:
Bottom dump semitrailers
Container chassis
Custom built specialty semitrailers
Dump trailers
Forestry semitrailers
Lowbeds
Platform semitrailers
Vans
Walking floor vans

Plants:
Oran, MO
Orangeville, ON
Saint-Georges, QC
Saint-Prime, QC
Trois-Rivières, QC

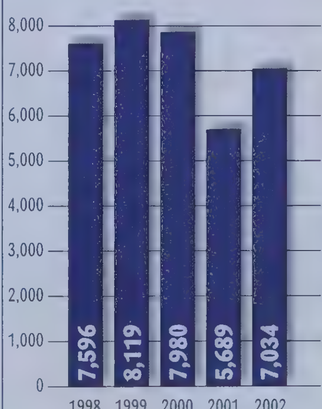
Production Capacity:
14,000 units

Total Production in 2002:
7,034 units

Number of Employees:
Manac: 1,450
Tanguay: 142

Semitrailer Production

(production in units)



Summary - Semitrailers (in thousands of dollars, unless otherwise indicated)

	2002	2001	2000	1999	1998
Sales	**$ 249,167**	$ 192,026	$ 252,647	$ 260,580	$ 230,070
Gross profit	**33,714**	13,560	34,770	41,772	30,364
Gross margin	**13.5%**	7.1%	13.8%	16.0%	13.2%
Net earnings (net loss)	**(653)**	(5,703)	7,639	13,474	7,032
Acquisition of fixed assets	**3,681**	5,917	11,657	5,102	3,214
Assets	**138,288**	82,274	109,386	102,990	101,269
Backlog of orders (units)	**2,281**	1,874	1,674	3,548	2,196

Financial Position and Results of Operations

Consolidated Statements of Earnings

Figures for 2002 and 2001 were adjusted to reflect the closing and sale of the Group's operations in France. Unless otherwise indicated, the following analysis refers to the continuing operations of The Canam Manac Group. The comparative figures are similar.

Consolidated sales for the Group reached $936,719,000 last year compared with $1,014,471,000 for the prior fiscal year, a decrease of 7.7%. The decrease in revenue is the result of the decline in selling prices, particularly joists and steel deck in the United States.

Canadian and American markets did not progress at the same pace in 2002. The strength of the Canadian economy and the Canam Steel Works' leading market position, contributed to the success of the operations in Canada. The level of competition in the United States and the economic slowdown affected the performance of the U.S. and Mexican subsidiaries. Operations in the structural steel sector continued to grow in 2002.

Segmented sales of structural steel components were $671,244,000. The struggling economic growth of the last six months of 2001 continued throughout 2002 and explains the decrease of 16.5% in sales figures for this sector.

Manac recorded sales of $236,304,000 and the application of the accounting policy related to the semitrailers sold as an operating lease, added $12,863,000 to other revenues for total sales of $249,167,000, in 2002. Manac has demonstrated the positive effects of its strategic decision to focus on high added value. In 2002, market share in the semitrailer market increased from 3.9% to 4.9% in North America.

The duties imposed by the US Government on Canadian softwood lumber resulted in a continuation in 2002 of the competitive situation experienced in 2001. Despite this problem, sales for Tanguay Industries decreased by only 1.1%, from $13,308,000 to $13,162,000.

Gross profit declined from $195,088,000 to $144,475,000 in 2002. This decrease in profit margin from 19.2% to 15.4% illustrates that this is the bottom of the cycle of the structural steel sector of The Canam Manac Group Inc. Canam Steel Works generates the strongest profit margin, or 19.2% of 2002 sales, followed by Manac with 13.5%, and Canam Steel Corporation and Grupo Canam Manac both with 8.6%.

Selling and administration expenses decreased by 3.9% to reach $85,699,000, and represent 9.3% of 2002 sales compared with 8.8% in 2001. Earnings before interest, income taxes and amortization and depreciation (EBITDA) totaled $56,383,000 in 2002 compared with $99,181,000 in 2001, as a result of weaker selling prices and lower volume of steel joists in the United States.

As reported in 2001, the Company has invested $303,739,000 in fixed assets over the last six years. These investments were made to modernize equipment of The Canam Manac Group which greatly improved our fabrication costs and our productivity. In 2002, investments were reduced to $30,079,000 without affecting production quality.

Depreciation of assets and amortization of goodwill totaled $41,556,000 in 2002, and include $11,622,000 related to the sale of leased semitrailers. As stated in the first quarter of 2002, goodwill of $5,400,000 recorded on Manac's balance sheet was examined and declared as correct.

Financial expenses decreased by 1.2%, to reach $19,469,000 in 2002. This decrease was the result of careful cash flow management and stable interest rates in North America.

Recovery of income taxes in 2002 was $4,006,000 compared with an expense of $16,402,000 in 2001, in accordance with taxation laws.

Quarterly Results

(unaudited quarterly results - in thousands of dollars, except per share amounts)

2002 Quarters	March 31	June 30	Sept. 30	Dec. 31	Total
Sales	**$ 219,427**	**$ 230,607**	**$ 255,444**	**$ 231,241**	**$ 936,719**
Net loss	**(1,595)**	**(10,617)**	**(2,263)**	**(100)**	**(14,575)**
Net loss per share outstanding	**(0.05)**	**(0.31)**	**(0.07)**	**0.00**	**(0.43)**
2001 Quarters					
Sales	$ 243,716	$ 242,961	$ 258,838	$ 268,956	$1,014,471
Net earnings	7,440	8,268	6,918	4,977	27,603
Net earnings per share outstanding	0.22	0.25	0.21	0.14	0.82
2000 Quarters					
Sales	$ 243,164	$ 241,201	$ 292,757	$ 301,439	$1,078,561
Net earnings	9,336	11,841	17,113	17,272	55,562
Net earnings per share outstanding	0.27	0.33	0.50	0.51	1.61
1999 Quarters					
Sales	$ 215,999	$ 220,662	$ 278,580	$ 292,387	$1,007,628
Net earnings	4,288	9,114	15,356	18,835	47,593
Net earnings per share outstanding	0.12	0.26	0.43	0.54	1.35

The year 2002 was the bottom of the cycle with a net loss related to continuing operations of $952,000, or $0.03 per share of The Canam Manac Group Inc.

As at December 31, 2002, considering all the provisions previously identified and the accounting effects on the financial statements of our companies in France, the net loss of $13,623,000 announced during the second quarter, is judged sufficient. Including discontinued operations, net loss for 2002 was $14,575,000, or $0.43 per share.

On the balance sheet of the Company, the item "semitrailers sold as an operating lease" was created, for a value of $29,058,000, to account for the relevant accounting policy. In addition, an item "obligation related to residual value" of $5,896,000 was recorded in liabilities and amounts of $20,629,000 and $5,315,000 were recorded as long-term and current deferred revenues.

Consolidated Statements of Cash Flows

Cash flows from operating activities totaled $7,736,000 in 2002 compared with $94,965,000 last year. The main explanatory item is the net earnings which decreased by $35,320,000. Depreciation and amortization specific to semitrailers sold as an operating lease of $11,622,000 explains the main difference of this item, while the negative variation of deferred revenues was $9,529,000.

The change in non-cash operating working capital items for 2002 was lower than in 2001. Inventories decreased by $1,983,000, while the change in 2001 was $20,557,000. Accounts receivable increased by $8,201,000 while accounts payable increased by $18,808,000 in 2002. The deposit on contract for the Boston Convention and Exhibition Center project decreased by $28,273,000 following project completion.

Financing activities represented disbursements of $61,852,000 in 2002 compared with disbursements of $38,276,000 in 2001. Partial repayment of long-term debt "notes" in the United States, or US$15,428,571 (or $24,196,628) and short-term bank loans represented $71,292,000.

Financing with the Caisse de Dépôt et Placement du Québec (CDPQ) totaled an additional $90,000,000. This loan matures in 2009. The amortization periods, beginning in the third quarter of 2007, come after the total repayment of the notes negotiated in 1997. Other short-term credits, for a total of $40,000,000 and an increase in the revolving loans of $30,152,000 explain the increase in debt of $165,188,000.

Dividends paid of $30,954,000 include the special dividend of $25,506,000 authorized in 2001 and paid in January 2002 and the regular quarterly dividends of $0.04 per share.

Investing activities required $51,681,000 in 2002. Equipment purchases, expansion and modernization of our production facilities totaled $30,079,000, or 50.7% less than in 2001. The sale of investments in Aviation CMP, short-term investments, and Finloc Inc. totaled $12,944,000. In 2002, The Canam Manac Group acquired the assets of CPS Trailer in Oran, Missouri, for its Manac division for $6,813,000.

Liquidity and Capital Resources

The Group had available bank credits totaling $128,433,000, as at December 31, 2002, of which $109,074,000 were used. Cash and short-term investments totaled $3,549,000, with $1,127,000 in cash outside Canada and the United States and $632,000 in equity investments.

Working capital at the end of 2002 was $29,672,000, compared with $61,340,000 in 2001, a decrease of $31,668,000. Since the second quarter of 2002, the amounts of revolving credit payable to Canadian financial institutions totaled $87,479,000 as at December 31, and are recorded in the current portion of the long-term debt, this line of credit is payable in May 2003. Negotiations with representatives from financial institutions are underway and management is confident to reach an agreement in the near future.

Capital Structure

Shareholders' equity declined by $22,524,000 to total $255,672,000. This decrease results mainly from the net loss from continuing operations of $952,000, the discontinuation of operations in France of $13,623,000, and dividends declared of $5,448,000.

The Canam Manac Group continues to aim for a long-term shareholders' equity which represents 50% of total assets.

Risks and Uncertainties

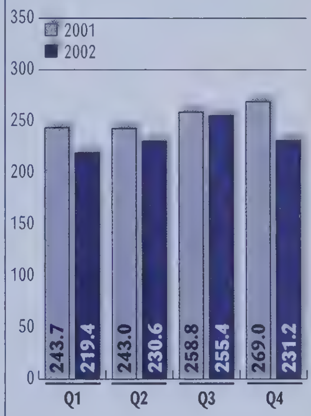
The Canam Manac Group operates in industries subject to economic cycles that could lead to significant reductions in sales and in net earnings.

Since the last recession in 1991, the average break-even point of our fabrication facilities, expressed in terms of fabrication capacity, went from 55% in 1991 to 35% in 2002. Moreover, the Company operates 20 plants today compared with 11 in 1991, and it serves mostly the North American market.

Manac began manufacturing aluminum platforms at its new plant in Oran, Missouri, in January 2003. The excellent geographical location of the plant will allow this increasingly popular product to be very competitive in Southern U.S. markets.

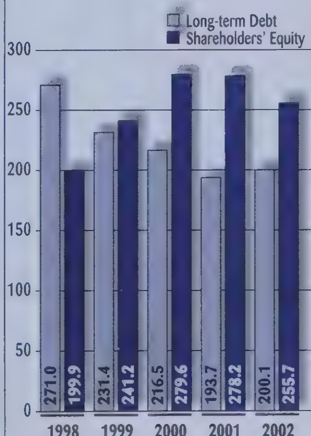
Quarterly Sales

(in millions of dollars)



Long-term Debt / Shareholders' Equity

(in millions of dollars)



The opening of new plants and increased production by certain integrated competitors could lead to greater competition in some markets and could reduce gross margins.

The cost of raw materials represents approximately 50.0% of the Group's fabricating costs and any increase in such costs could have a major impact on the profitability of the Group.

Steel supply management is centralized and we purchase mainly from North American suppliers to ensure competitive costs and minimize inventory.

We also use our ability to lock in the cost of raw materials with some suppliers up to six months in advance to ensure that prices remain at estimated levels.

The Canam Manac Group is subject to human error which could result in defective fabricated products, the possibility of a building collapse, or the malfunction of a semitrailer. We have implemented and developed software in recent years which has improved the design, drafting, estimating, and fabricating of our products to minimize human error. We also closely control product quality in our plants and are protected by adequate insurance coverage.

An increase in interest rates could have an effect on the Group's capital structure and reduce earnings. As at December 31, 2002, our fixed-rate debt totaled approximately 37.2% of the total current and long-term debt of the Group, and corresponds to 37.5% of its net assets.

Foreign exchange rate fluctuations could lead to negative differences upon fluctuation from one fiscal period to another. As at December 31, 2002, the value of the Group's investments in its U.S. subsidiary was approximately US$102,000,000, which is subject to foreign exchange rate fluctuations. However, the US$108,000,000 fixed-rate loan negotiated in May 1997 with a balance of US$77,143,000 as at December 31, 2002 provides coverage against fluctuations by absorbing the negative and positive differences.

Investment in the Mexican subsidiary totaled approximately 138,760,000 pesos, or $21,035,000 representing 2.6% of the Group's total assets.

Environment

During the last year, the Company obtained new operating permits for plants in Trois-Rivières, Quebec; Columbus, Ohio; and Sunnyside, Washington.

At our Canam Mississauga, Ontario, plant the Company successfully implemented a source reduction project to reduce emissions through solvent substitution by modifying the paint applied to the joists.

In 2002, the United States Environmental Protection Agency (EPA) created new regulations aimed at reducing paint emissions. This regulation, which is expected to become effective in 2003, will have a minor effect on our American subsidiary. The paint used by Canam in the United States already meets the proposed standards.

Outlook

Construction starts in terms of square feet built are expected to decline by between 2.0% and 3.0% in North America in 2003.

A stable exchange rate should continue to stimulate the exports to the U.S. from our Canadian and Mexican plants.

The competitive advantages of our technology, project design, services, and the expansion of Steel Plus Network are expected to provide stronger performance than most of our competitors.

As at December 31, 2002, the backlog of orders for the Group totaled 143,069 tons of steel, an increase of 4.6% compared with 2001. In the semitrailer sector, the backlog reached 2,281 units, an increase of 21.7% compared with 2001.

The Canam Manac Group is continually seeking new opportunities and innovations. Throughout the Company's history, it has managed its productive assets and investments to maximize performance. The management of the Company is considering the options available in the steel components and semitrailer industry.

Marcel Dutil C.M.
Chairman of the Board,
Chief Executive Officer

Daniel Paillé
Vice President,
Chief Financial Officer

February 24, 2003

From Values to Guiding Principles

After 42 years of operation, The Canam Manac Group's continued success results from promoting values and a management philosophy that were handed down by the founder of the Company to all employees. The guiding principles are based on these values and are the key elements that contributed to the growth and success of the Company throughout the years.

Total Client Satisfaction: Exceptional Service

This guiding principle translates into one of the mottos of the Company which states that the customer is the boss and he must be entirely satisfied. This is why we believe that it is very important to keep our commitments. Every effort is made to provide the customer with on-time delivery and quality products.

Customers are surveyed and contacted regularly to obtain their opinion of the expertise, availability, and courtesy of our personnel. Results of the surveys are announced to all employees and are a valuable source of information to help us to continually improve. In 2002, the customer satisfaction rate was 94.3% based on 434 customers who participated in the surveys.

To meet the needs of our customers, the steel components sector recently met with consulting engineering firms to inform them of the essential information that should be found in documents used by our customers. This approach will enable us to avoid or reduce bid delays or project completion delays due to missing information in the documents supplied by our customers.

Excellent Relations with our Personnel

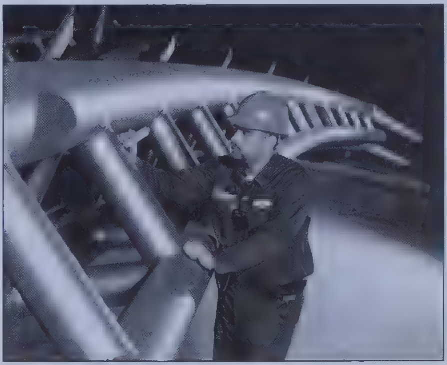
The Company fosters a working environment of open and direct communication between employees and members of management. This philosophy, which involves all levels and all operations, is well established in the Company's culture. We believe that this approach greatly contributes to our business success.

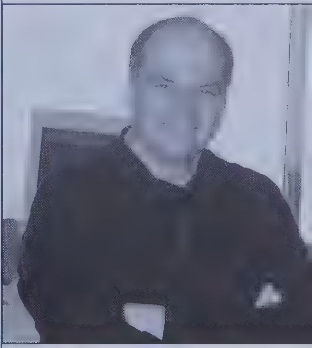
All employees are invited to formal Company progress meetings on a quarterly basis. At these meetings, management of each plant announces the financial results and discusses various key subjects. Contracts, quality, productivity and human resources are among the other topics that are discussed. These meetings allow employees to learn more about the future direction of the Company. Employee comments and questions are considered in the daily management of operations.

Meetings are also held between supervisors and plant employees on a regular basis to present the latest developments and upcoming events.

The sense of belonging is an integral part of the success of the Company. A variety of social activities are promoted by the Company to maintain excellent relations with its personnel. The Company also organizes several annual events and contributes to the financing of employee social clubs.

Finally, an annual gala is held to honor the contribution and loyalty of employees with 15, 25, 35 and 40 years of service. Retirees and spouses are also recognized at this event.





"The manual updating service, engineering assistance, and calculation tool sharing helped us to optimize our design time and building layout of steel joist and steel deck based buildings.
The Canam Manac team has demonstrated that once again, they give leading edge solutions and service."

Christian Laroche, Eng.
Axys Consultants Inc.
Sainte-Marie-de-Beauce, QC

"What I like about the Canam Manac Award is that we are sure that our suggestions will be considered and that management will listen to us. This puts everyone on the same level, regardless who submits their ideas to improve productivity or safety."

Yves Bachand
Welder-Inspector
Boucherville, QC

First Quality Products: Non-Negotiable

Product quality has always been the Company's main priority. Consequently, a new quality control system was implemented in 2002 at all our structural steel components facilities throughout North America.

The level of quality is determined by the inspection of random product samples by a specially trained team.

The quality level is calculated quarterly for each plant. Results are announced on a regular basis and are used as a factor in calculating employee profit sharing levels.

Low-Cost Producer

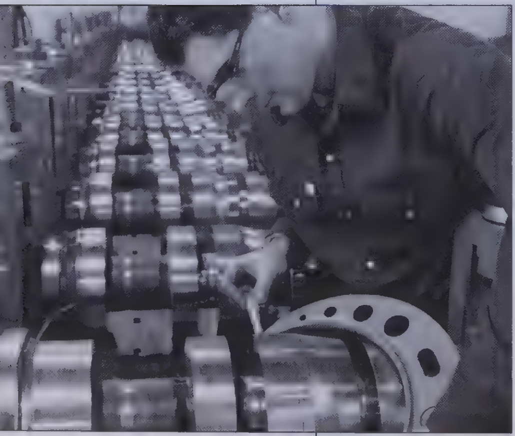
To remain a low-cost producer, the Company has, among others, a highly advanced research and development center. Since 1996, research and development has been carried out in a 100,000 square foot building that is also used to manufacture equipment.

The mission of the 57 employees at the center is to develop and improve production methods to deliver the best equipment at the lowest price possible, to reduce fabrication costs and increase productivity.

The Company manufactures more than 80% of all production equipment found in its North American plants. Since the opening of this center, more than $55,000,000 of new equipment was fabricated, representing almost 1,200 pieces of equipment.

Employee contribution is also essential to remain a low-cost producer. Consequently, the Canam Manac Award recognition program was launched at the beginning of the year at all Canadian plants. This program rewards employees whose ideas and achievements have allowed the Company to improve performance, product quality, the environment and health and safety. Over 375 employees submitted nearly 600 achievements in 2002. This program will be gradually extended to other plants.

Among the many employees who were rewarded for their accomplishments was Yves Bachand, welder-inspector at Canam Steel Works in Boucherville. Some of Mr. Bachand's 12 achievements improved product handling.



We also promote continuous improvement programs at most of our plants. This program allowed the Monterrey plant to increase its joist fabrication efficiency by over 30% in 2002.

Clean and Orderly Working Environment

In an effort to offer a clean, orderly, and safe work area, the Company began a series of internal audits. These audits are a continuous improvement tool that ensures that all of our prevention measures are respected while placing a priority on efforts to improve health and safety.

Great energy was invested to reduce the number of work accidents and to increase safety at the workplace. For example, the Jacksonville, Florida plant was awarded the VPP Star (Voluntary Protection Programs), the highest distinction awarded by the U.S. Government's Occupational Safety and Health Administration (OSHA).

In August 2002, the Sunnyside plant participated in a study on ergonomics in collaboration with the Department of Labor and Industries. The objective of this project was to illustrate to the business community how ergonomic principles were applied to benefit employee health and safety. State health and safety representatives asked the Sunnyside plant to participate because of their plant's positive practices and attitudes towards health and safety. Safety procedures implemented at the Sunnyside plant were recently highlighted on the web site of the Washington Industrial Safety and Health Administration.

Good Corporate Citizen

The Company contributes to activities in the communities located near its facilities and encourages employees who actively participate in their local areas.

An average of 1% of the Company's earnings before income taxes is devoted to supporting local organizations involved in health, education, the arts, sports, and community life. Close to 300 organizations received the support of The Canam Manac Group in 2002.

The Company encourages various projects and fundraisers. For example, the Point of Rocks plant in Maryland and its employees support the Chesapeake & Ohio Canal National Historical Park located near the plant. The Company has made a commitment to build and donate a bridge for this project. This spring, employees will organize a group effort to clean up litter and debris in the park.

Employees are also encouraged to contribute to fundraising campaigns such as the United Way through regular salary deductions.

Human Resources

The Company is proud to have a stable, experienced and qualified workforce. Every year, when we compare the retention rate of our management and administrative personnel with market statistics, the Company always performs favorably. This performance is attributable to a fair and equitable treatment of our personnel, employee empowerment and the team spirit that prevails at all levels of the organization.

In 2002, the Human Resources Departments continued to develop human resources management programs, to implement activities aimed at improving support to the operations and to enhance communication and understanding of our guiding principles.

The main accomplishments included the completion of pay equity programs; the implementation of a new human resources management system; the implementation of a new incentive program for employees of the North American steel sector; a significant reduction of health and safety costs, particularly in the American operations; and the negotiation of three collective agreements.

SCORE

SCORE stands for "Seek Conditions to Optimize and Reward Efficiency." Score is the new incentive program for employees in the North American steel sector that integrates profit sharing and continuous improvement. The objectives of the program are to encourage employees' individual and collective efforts, to measure results, regularly provide feedback and to adequately reward employees who contributed to improvements in efficiency and productivity.

If financial results and operational performances meet the established objectives, the program can generate up to 12% of employee earnings.

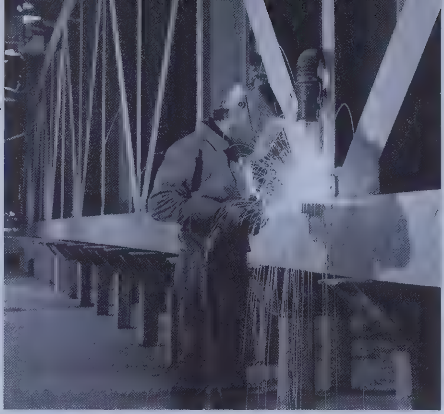
During 2002, all employees of the North American steel sector attended information sessions explaining the objectives and details of the program. The program was officially launched on January 1, 2003.

Human Resources Management System

The implementation of a new human resources management system at all Canadian facilities was completed in 2002. The system is intended to facilitate access to information, allow better data processing and reliability, and offer a wider range of functions allowing improved management of the human resources program and activities.

Pay Equity

In 2002, as per the requirements of the Quebec Pay Equity Act, the Company completed its pay equity programs for all facilities in Quebec. Four committees were formed to carry out the four steps suggested by the law to develop a pay equity program. Upon completion of their mandate, three of the committees concluded that there were no differences in compensation due to the systemic gender discrimination suffered by people who occupy positions in predominantly female job



classes. The fourth committee identified a small number of positions where salary variations existed. The situation was rectified and the resulting pay equity cost for all Quebec operations is only a few thousand dollars.

Pension Plan

Two of the pension plans are defined benefit plans. The actuarial valuations of these plans, excluding unregistered plans, that were effected as at January 1, 2002, illustrate that the plans are in a surplus position both on the basis of plan continuity and plan termination. Had the plans terminated on January 1, 2002, the assets would have been sufficient to pay all the plans' obligations. The next actuarial valuation of both these plans will be completed during the year using figures as at January 1, 2003.

Manpower and Remuneration

The chart below indicates the total payroll and the number of employees per region for the Company as at December 31, 2002. The Company employed a total of 4,784 people including 3,256 in Canada, 963 in the United States, 355 in Mexico, 179 in Romania and 31 in India.

Total payroll of the Company in 2002 was $205,700,000.

Occupational Health and Safety

One of the Company's guiding principles states the importance "to develop employee commitment and take the necessary action to provide a safe and healthy work environment." Support from senior management, co-operation of each division's management team, and employee participation contributed to positive results in the health and

safety programs implemented a few years ago.

In Canada, both Manac and Canam plants decreased their average contribution rates by 25.0% in 2002 compared with 2001. Moreover, for the same period, the average contribution rates for Manac and Canam plants were 48.0% less than the rates of comparable industries.

The plants in the United States continue to perform well. In 1999, the annual cost of workman's compensation claim losses for all six American plants was US$2,361,591. In 2002, the cost for the same facilities was US$563,284.

Training

The Canam Manac Group recognizes the importance of training and professional development of its personnel to allow the Company to remain competitive, to maintain a high level of productivity, and to prepare the next generation to continue to manage the Company efficiently.

All divisions offered a total of 45,210 hours of training in 2002 at a cost of $1,848,588 representing 0.9% of total payroll.

Wage Distribution

(in millions of dollars and in percentage)	2002		2001		2000		1999	
	$	%	$	%	$	%	$	%
Beauce	**64.2**	**31.2**	63.1	29.4	64.2	30.0	60.5	29.9
Other regions in Canada	**60.0**	**29.2**	58.9	27.4	57.7	26.9	55.0	27.1
Other countries	**81.5**	**39.6**	92.9	43.2	92.4	43.1	87.1	43.0
TOTAL	205.7	100.0	214.9	100.0	214.3	100.0	202.6	100.0

Employees per Region

(number and in percentage)	2002					
	Men		Women		Total	%
Regions	Office	Plant	Office	Plant		
Canada						
• Beauce	374	1,349	174	54	1,951	40.8
• Other Quebec Regions	219	383	116	4	722	15.1
• Ontario	66	319	31	45	461	9.7
• Maritimes	12	- -	9	- -	21	0.4
• Western Provinces	28	61	12	- -	101	2.1
Total Canada	**699**	**2,112**	**342**	**103**	**3,256**	**68.1**
United States						
• New England	20	- -	5	- -	25	0.5
• Mid-Atlantic	73	136	46	11	266	5.6
• Midwest	69	208	34	5	316	6.6
• Southeast	40	126	18	2	186	3.9
• West	42	112	14	2	170	3.6
Total United States	**244**	**582**	**117**	**20**	**963**	**20.1**
Mexico	**99**	**237**	**18**	**1**	**355**	**7.4**
India	**24**	**- -**	**7**	**- -**	**31**	**0.6**
Romania	**121**	**- -**	**58**	**- -**	**179**	**3.8**
TOTAL	**1,187**	**2,931**	**542**	**124**	**4,784**	**100.0**

Training Hours

Divisions / subsidiaries	2002	2001	2000	1999	1998
Canam Steel Works	**10,877**	15,114	17,264	13,881	13,533
Canam Steel Corporation	**8,112**	9,969	63,021	48,483	27,640
Grupo Canam Manac	**2,824**	2,380	1,300	1,586	757
Canam Steel Romania	**1,112**	- -*	- -*	- -*	- -*
Steel Plus Network	**6,390**	27,999	15,574	3,972	1,368
Manac	**10,524**	6,825	11,569	11,415	16,585
Tanguay Industries	**2,325**	2,460	2,607	1,912	2,544
Headquarters and administrative offices	**3,046**	3,724	3,359	3,711	3,004
TOTAL	**45,210**	68,471	114,694	84,960	65,431

* Included in Steel Plus Network

Management's Report with Respect to the Financial Statements

The consolidated financial statements of The Canam Manac Group Inc. contained in this report, including the notes thereto, have been prepared by management in accordance with Canadian generally accepted accounting principles. In addition, the financial information contained elsewhere in this annual report is consistent with the financial statements.

The Board of Directors is responsible for the financial statements included in this annual report. The Audit Committee, composed of outside directors, Mmes. Élaine Beaudoin and Anne-Marie Dutil-Blatchford as well as Messrs. Benoit La Salle, Yvon Martineau, Robert Parizeau, reviews the contents of the consolidated financial statements as well as operations between related parties prior to their approval by the Board of Directors. The external auditors discuss their audit work with the Committee.

The Company's external auditors, PricewaterhouseCoopers LLP, are responsible for auditing the financial statements and providing an opinion thereon. Their report is presented on opposite page.

Marcel Dutil C.M.
Chairman of the Board,
President and Chief Executive Officer

Daniel Paillé
Vice President and
Chief Financial Officer

Auditors' Report

To the Shareholders of The Canam Manac Group Inc.

We have audited the consolidated balance sheets of The Canam Manac Group Inc. as at December 31, 2002 and 2001 and the consolidated statements of earnings, retained earnings and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2002 and 2001 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP

Chartered Accountants
Quebec, Quebec Canada
February 7, 2003

Consolidated Statements of Earnings

Years ended December 31 (in thousands of dollars, except per share amounts)	2002	2001
Sales	$ 921,013	$ 1,010,947
Other revenues (note 15)	15,706	3,524
	936,719	1,014,471
Cost of sales	792,244	819,383
Gross profit	144,475	195,088
Selling and administrative expenses	85,699	89,144
Exchange loss	586	3,185
Profit sharing	1,807	3,578
	56,383	99,181
Depreciation of fixed assets and amortization of goodwill	41,556	29,578
Financial expenses (note 16)	19,469	19,701
Gain on disposal of investment	- -	(1,331)
Earnings (loss) before income tax expense (recovery) and undermentioned items	(4,642)	51,233
Income tax expense (recovery) (note 17)		
Current	(6,261)	17,831
Future	2,255	(1,429)
	(4,006)	16,402
Earnings (loss) before undermentioned items	(636)	34,831
Share of loss of significantly-influenced companies	(316)	(463)
Net earnings (loss) from continuing operations	(952)	34,368
Net loss from discontinued operation (note 18)	(13,623)	(6,765)
Net earnings (net loss)	$ (14,575)	$ 27,603
Net earnings (net loss) per share		
Basic:		
From continuing operations	$ (0.03)	$ 1.02
From discontinued operation	(0.40)	(0.20)
Total	$ (0.43)	$ 0.82
Diluted:		
From continuing operations	$ (0.02)	$ 1.01
From discontinued operation	(0.40)	(0.20)
Total	$ (0.42)	$ 0.81
Weighted average number of shares		
Basic	34,046	33,486
Diluted	34,453	34,259
Number of shares outstanding	34,079	34,008

Consolidated Statements of Retained Earnings

Years ended December 31 (in thousands of dollars)	2002	2001
Opening balance before restatement	$ 160,543	$ 164,727
Deferred exchange loss (note 1)	(2,565)	(2,565)
Restated	157,978	162,162
Net earnings (net loss)	(14,575)	27,603
Dividends	(5,448)	(30,876)
Premium on redemption of shares (note 13 a))	- -	(911)
Closing balance	$ 137,955	$ 157,978

Consolidated Balance Sheets

As at December 31 (in thousands of dollars)	2002	2001
Assets		
Current assets		
Cash	$ 2,917	$ 1,776
Short-term investments	632	2,292
Accounts receivable (note 3)	152,266	144,893
Inventories (note 4)	131,412	132,361
Income taxes recoverable	11,545	1,640
Future income tax assets (note 17)	10,461	10,454
Prepaid expenses and other assets	6,590	4,244
Current assets of discontinued operation (note 18)	6,144	14,398
Total current assets	321,967	312,058
Investments (note 5)	116,335	98,125
Fixed assets (note 6)	303,886	301,267
Semitrailers sold as an operating lease (note 6)	29,058	- -
Fixed and other assets of discontinued operation (note 18)	3,435	15,490
Future income tax assets (note 17)	7,814	3,499
Other assets (note 7)	15,682	15,041
	$ 798,177	$ 745,480
Liabilities		
Current liabilities		
Bank loans	$ 22,403	$ 24,161
Accounts payable and accrued liabilities (note 8)	151,307	182,394
Income taxes payable	2,284	1,597
Future income tax liabilities (note 17)	2,457	1,365
Long-term debt due within one year (note 9)	113,844	26,543
Current liabilities of discontinued operation (note 18)	- -	14,658
Total current liabilities	292,295	250,718
Long-term debt (note 9)	200,084	193,724
Obligation relating to residual values (note 10)	5,896	- -
Deferred revenues (note 11)	26,396	5,676
Future income tax liabilities (note 17)	15,729	9,816
Long-term liabilities of discontinued operation (note 18)	- -	5,245
Class "C" shares (note 13)	2,105	2,105
	542,505	467,284
Contingencies and commitments (note 12)		
Shareholders' Equity		
Share capital (note 13)	114,682	114,374
Retained earnings	137,955	157,978
Contributed surplus (note 13 b))	991	824
Cumulative translation adjustments (note 14)	2,044	5,020
	255,672	278,196
	$ 798,177	$ 745,480

On behalf of the Board

Marcel Dutil c.m.
Director

Robert Parizeau
Director

Consolidated Statements of Cash Flows

Years ended December 31 (in thousands of dollars)	2002	2001
Cash flows from the following activities:		
Operations		
Net earnings (net loss) from continuing operations	$ (952)	$ 34,368
Items not affecting cash		
Depreciation and amortization	41,776	30,922
Future income tax expense (recovery)	2,255	(1,429)
Loss on disposal of fixed assets	451	297
Gain on disposal of investments	- -	(1,331)
Other revenues	(9,529)	(1,056)
Deficiency in pension contributions over pension expense	629	190
Compensation cost related to stock options	167	- -
Share of loss of significantly-influenced companies	316	463
	35,113	62,424
Net change in non-cash operating working capital items		
Decrease (increase) in accounts receivable	(8,201)	58,089
Decrease in inventories	1,983	20,557
Increase in income taxes recoverable	(9,908)	(222)
Increase in prepaid expenses and other assets	(2,326)	(1,233)
Increase (decrease) in accounts payable	18,808	(20,379)
Decrease in deposit on contract	(28,273)	(18,688)
Decrease in interest payable	(147)	(120)
Increase (decrease) in income taxes payable	687	(5,463)
	(27,377)	32,541
Cash flows from continuing operating activities	7,736	94,965
Financing		
Redemption of shares	- -	(1,742)
Proceeds from issuance of shares	308	2,053
Dividends paid	(30,954)	(5,370)
Increase in long-term debt and bank loans	165,188	7,997
Repayment of long-term debt and bank loans	(71,292)	(41,340)
Variation in long-term receivables	856	(621)
Issue expenses related to new long-term debt	(1,602)	- -
Other	(652)	747
Cash flows from continuing financing activities	61,852	(38,276)
Investments		
Proceeds from disposal of fixed assets	1,427	836
Acquisition of fixed assets	(30,079)	(61,064)
Proceeds from disposal of investments	12,944	26,397
Acquisition of investments	(29,160)	(19,359)
Acquisition of business assets (note 2)	(6,813)	- -
Distribution from limited partnership	- -	116
Cash flows from continuing investing activities	(51,681)	(53,074)
Effect of foreign exchange rates changes on cash	(149)	495
Net increase in cash from continuing operations	17,758	4,110
Net cash flows of the discontinued operation (note 18)	(16,617)	(9,501)
Cash - Beginning of year	1,776	7,167
Cash - End of year	$ 2,917	$ 1,776
Supplementary information		
Interest paid	$ 18,700	$ 19,971
Income taxes paid	$ 3,389	$ 18,453

Notes to Consolidated Financial Statements

1. Summary of Significant Accounting Policies

Principles of consolidation

The consolidated financial statements include the accounts of the Company, its wholly-owned subsidiaries: Canam Steel Corporation (United States), Grupo Canam Manac (Mexico), Steel Plus Limited (Cyprus), Canam Steel Romania (Romania) and its joint ventures.

The accounts of its subsidiary companies are accounted for using the full consolidation method which consists in integrating the financial statements of the subsidiary company, line by line, in the financial statements of the Company. The accounts of its joint ventures are accounted for using the proportionate consolidation method which consists in registering the Company's share in each of the assets, the liabilities and results of the joint venture.

Changes in accounting policies

Foreign currency translation

On January 1, 2002, the Company adopted the new recommendations of the Canadian Institute of Chartered Accountants ("CICA") relating to the accounting for foreign currency translation. These new recommendations no longer allow the amortization of unrealized translation gains and losses on foreign currency denominated monetary items that have a fixed or ascertainable life extending beyond the end of the fiscal year following the current reporting period. This change is effective for the year beginning January 1, 2002 and must be applied retroactively with restatement of prior years. The Company did not adjust the results of 2001 since the amount in question is insignificant. The Company restated the comparative balance sheet of December 31, 2001 to eliminate the deferred exchange loss of $2,565,000 and restate the retained earnings as at January 1, 2001.

Goodwill

In 2001, consolidated goodwill was amortized using the straight-line method.

On January 1, 2002, the Company adopted the new "Goodwill and other intangible assets" recommendations of the CICA to be applied on a prospective basis. Under the new recommendations, goodwill is no longer amortized but tested for impairment on an annual basis and the excess of the carrying amount over the fair value of goodwill is charged to earnings. The fair value was determined according to the estimated undiscounted future cash flows. The Company tested goodwill amounting to $5,400,000 of its Manac division and considers that there is no impairment to recognize.

Stock-based compensation and other stock-based payments

On January 1, 2002, the Company adopted the new "Stock-based compensation and other stock-based payments" recommendations of the CICA. The Company accounts for in earnings the awards from its stock option plan using the fair value method. According to this method, each option is estimated at the award date using the Black and Scholes option valuation model according to the following weighted average data for the awards authorized in 2002: volatility forecast 26.41%, risk-free interest rate 4.97%, expected duration 7.5 years and yearly dividend of 2.32%. The note 13 b) better describes the Plan.

Revenue recognition

Revenues from the sale of steel components, and forestry equipment are recognized when the products have been delivered. Revenues from erection contracts are recognized using the percentage of completion method.

Proceeds from the sale of semitrailers are recognized when the units have been delivered to the location specified in the contractual agreement. When the contract states a contractual obligation to repossess the semitrailer at a given price in the future or when the Company has granted third party recovery guarantees, the revenues of such transactions are deferred and recognized in earnings using the straight-line method between the date of transaction and the date on which the return option may be exercised or the date on which ends the recovery guarantee. The semitrailers are therefore considered as assets and depreciated over this period. This accounting policy was adopted in 2002 and did not have any significant effect on prior year earnings.

Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amounts of assets and liabilities reported in the consolidated financial statements. Those estimates also affect the disclosure of contingencies at the balance sheet date as well as the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

Investments

Investments in significantly-influenced companies and limited partnerships are recorded using the equity method of accounting. Other investments are carried at cost. When the impairment of an investment is other than temporary, the investment is written down to its net realizable value.

Inventories

Inventories are recorded at the lower of cost, replacement cost and net realizable value. Cost is established as follows: semitrailers and forestry equipment, using the first-in, first-out method; steel components, average cost.

Fixed assets

Fixed assets are recorded at cost and are depreciated over their estimated useful lives using the methods and rates / terms as described below:

	Methods	Rate / Term
Buildings and land improvement	Declining balance	5% and 10%
Production equipment	Declining balance	15%
Automotive equipment	Declining balance	15% to 30%
Semitrailers sold as an operating lease	Straight-line	5 to 10 years
Computer and office equipment	Straight-line	3 to 7 years

Income taxes

Income taxes are calculated using the asset and liability method of accounting. Under this method, future income tax assets and liabilities are recognized as income tax receivable or payable which would result in the recovery or payment of assets and liabilities at the carrying value recorded in the financial statements. Future income tax assets from deferred tax losses and temporary timing differences are recognized if it is more likely than not that they will be realized. Future income tax assets and liabilities are measured according to the taxation rate which should be in effect for the current year in which the reversal of timing difference is expected. The changes made to these balances are recognized in earnings of the year in which they occur.

Issue expenses related to long-term debt

Issue expenses related to long-term debt are amortized on a straight-line basis over the term of the loan.

Employee future benefits

The Company recognizes the employee benefit obligations and the related costs, net of plan assets, over the period in which employees render services.

Defined benefit pension plans

The Company has a number of defined benefit pension plans and has adopted the following policies regarding these plans:

- the Company selected to apply the standards prospectively and thus to amortize the transitional asset on a straight-line basis over the average remaining service period of active employees expected to receive benefits under the pension plan;
- the cost of pension benefits earned by employees is actuarially determined using the projected benefit method prorated on services and management's best estimate assumptions among others, expected rate of return on plan assets, salary increases and retirement age;
- for the purpose of calculating the expected return on plan assets, those assets are recorded at fair value;
- past service cost resulting from amendments to the plans is amortized on a straight-line basis over the average remaining service period of active employees at the date of the plan amendment;
- net actuarial gains (losses) in excess of 10% of the accrued benefit obligation or in excess of 10% of the fair value of assets of the plan, if the latter amount is greater, are amortized over the average remaining service period of active employees.

Notes to Consolidated Financial Statements

Defined contribution pension plan

For defined contribution plan, the pension expense is equal to the contributions paid by The Canam Manac Group Inc.

Deferred credits

Investment tax credits and government grants are amortized over the useful life of the related assets.

Research and development expenses

Development expenses are charged to earnings except for those meeting the following criteria: the product is clearly defined, the feasibility of the product has been established, management intends to produce the product, the future market for the product is defined and the Company has adequate resources to complete the project. Research and development expenses are charged to earnings for the period under the item "Cost of sales".

Foreign exchange translation

Financial statements of foreign subsidiaries and joint ventures considered as self-sustaining are translated using the current rate method. Under this method, assets and liabilities are shown at their trade-in value at the exchange rate prevailing at the balance sheet date, and earnings items are shown at their trade-in value at the average exchange rate for the year. Translation adjustments arising from exchange rate fluctuations are shown as "Cumulative translation adjustments" under Shareholders' Equity.

Other foreign currency transactions are accounted for using the temporal method. Consequently, all monetary assets and liabilities are translated at the exchange rate prevailing at the balance sheet date, and all non-monetary assets and liabilities, including related expenses, are translated at historical exchange rates. Revenues and expenses are translated at the exchange rate in effect at the transaction date. Exchange gains or losses are reflected in earnings of the period.

Derivative financial instruments

The Company uses derivative financial instruments in order to reduce the currency risk. It does not use financial instruments for transactions or speculation. The Company entered into foreign exchange forward contracts to cover future sales anticipated in US dollars and connected claims. The unrealized exchange gains and losses on foreign exchange forward contracts are deferred and recognized in earnings upon settlement of the contracts. The shareholders' equity of the U.S. subsidiary is used as a coverage for the long-term debt of US$77,143,000.

Net earnings per share

Basic net earnings per share are based on the weighted average number of common shares issued and outstanding, and is obtained by dividing the net earnings attributable to common shareholders by the weighted average number of outstanding shares during the year. The diluted net earnings per share are obtained by dividing the basic net earnings attributable to common shareholders by the sum of the weighted average number of common shares used to calculate the basic net earnings per share and weighted average number of regular shares that would be issued if all the potentially dilutive common outstanding shares were converted according to the share repurchase method.

2. Acquisition

On August 9, 2002, the Company purchased assets of CPS Trailer for an amount of $6,813,000 paid in cash. The purchase of assets did not cause any goodwill and any intangible asset. This plant located in Oran, Missouri specializes in the fabrication of hopper loading and bottom dump trailers.

3. Accounts Receivable

(in thousands of dollars)	2002	2001
Trade	$ 145,816	$ 143,577
Related and significantly-influenced companies	6,450	1,316
	$ 152,266	$ 144,893

4. Inventories

(in thousands of dollars)	2002	2001
Raw materials	$ 78,393	$ 80,655
Work in progress	10,541	12,261
Finished goods	42,478	39,445
	$ 131,412	$ 132,361

5. Investments

(in thousands of dollars)	2002	2001
Significantly-influenced companies a)	$ 13,148	$ 6,286
Portfolio investments	103,187	91,839
	$ 116,335	$ 98,125

The carrying value of portfolio investments is detailed as follows:

(in thousands of dollars)	2002	2001
Leroux Steel Inc.	$ 12,721	$ 12,721
Fabtech Industries, Inc.	20,093	- -
Aviation CMP Inc. a)	- -	14,412
Limited partnership KW Gaspé	4,017	- -
Other investments	4,856	706
Finloc Inc. - Preferred shares b)	61,500	64,000
	$ 103,187	$ 91,839

As at December 31, 2002, Leroux Steel Inc.'s stock market value was $5,543 ($9,786 in 2001).

a) In 2002, the investment in Aviation CMP inc. became a related investment. As at December 31, 2002 the investment was $7,593 ($14,412 in 2001).

b) This investment is redeemable over a period of 15 years (2001 - 2016) and will accrue cumulative dividends that are payable semi-annually. During the year 2002, a buyback totaling $2,500 was completed and dividends of $2,155 were paid by Finloc Inc.

6. Fixed Assets

(in thousands of dollars)		2002	
	Cost	Accumulated depreciation	Net value
Land	$ 21,254	$ - -	$ 21,254
Buildings and land improvement	216,505	55,304	161,201
Production equipment	212,499	106,899	105,600
Automotive equipment	18,746	12,768	5,978
Computer and office equipment	48,924	39,071	9,853
	$ 517,928	$ 214,042	$ 303,886
Semitrailers sold as an operating lease	$ 40,680	$ 11,622	$ 29,058

(in thousands of dollars)		2001	
Land	$ 20,153	$ - -	$ 20,153
Buildings and land improvement	205,202	47,553	157,649
Production equipment	197,405	93,222	104,183
Automotive equipment	19,096	11,950	7,146
Computer and office equipment	46,797	34,661	12,136
	$ 488,653	$ 187,386	$ 301,267

7. Other Assets

(in thousands of dollars)	2002	2001
Goodwill	$ 5,400	$ 5,400
Long-term receivable	4,830	5,004
Other long-term receivables	1,755	2,068
Others (including issue expenses related to long-term debt)	3,697	2,569
	$ 15,682	$ 15,041

As at December 31, 2002, the long-term receivable due to a related company amounting to $4,830 is repayable over a period of seven years. This long-term receivable is refundable fully or partly without notice or penalty, before the due date or no later than November 2, 2009. It bears interest at prime rate less 1% which rate cannot be lower than 5.25% nor higher than 8%. This long-term receivable is secured by 512,723 multiple voting Class "A" shares held by the borrower in the capital of Leroux Steel Inc. The quoted market value of these shares is $2,421.

8. Accounts Payable and Accrued Liabilities

(in thousands of dollars)	2002	2001
Trade	**$ 144,943**	$ 127,010
Deferred revenues	**5,315**	- -
Deposit on contract	**580**	29,090
Related companies	**469**	788
Dividends payable	**- -**	25,506
	$ 151,307	$ 182,394

9. Long-Term Debt

(in thousands of dollars)	Interest rate	2002
Senior notes a)	**8.71%**	**$ 121,855**
Revolving loan No. 1 b) e)	**3.55% - 4.88%**	**87,479**
Revolving loan No. 2 c)	**6.92%**	**90,000**
Notes payable maturing at various dates to 2007 b) d)	**4.00% and 6.00%**	**2,823**
Industrial bond payable in annual installments of US$600,000, maturing in 2007 and secured by a building and certain equipment d)	**1.72%**	**9,162**
Others	**0% - 14.13%**	**2,609**
		313,928
Less: Current portion		**113,844**
		$ 200,084

(in thousands of dollars)	Interest rate	2001
Senior notes a)	8.71%	$ 147,429
Revolving loan no 1 b)	2.81% - 5.25%	57,327
Notes payable maturing at various dates to 2007 b) d)	4.00% and 6.00%	3,760
Industrial bond payable in annual installments of US$600,000, maturing in 2007 and secured by a building and certain equipment d)	1.80%	10,193
Others	0% - 14.13%	1,558
		220,267
Less : Current portion		26,543
		$ 193,724

a) Fixed rate senior notes due in May 2007 with a balance of US$77,143 (US$92,571 in 2001), payable annually in installments of US$15,429. Senior notes in U.S. currency are subject to hedging, as mentioned in the summary of significant accounting policies.

b) These loans bear interest at a fixed or floating rate based on prime rate.

c) Credit facility at floating rate based on prime rate, maturing in June 2009, payable in quarterly installments of $5,000 from the quarter ending September 30, 2007.

d) In connection with the U.S. subsidiary, the industrial bond of $9,162 ($10,193 in 2001) and notes payable amounting to $2,823 ($3,760 in 2001) are payable in US dollars.

e) This revolving loan No. 1 is due in May 2003.

Installments required to reimburse the long-term debt maturing in each of the next five years, taking into account the exchange rate as at December 31, 2002, are as follows:

	(in thousands of dollars)
2003	$ 113,844
2004	$ 27,465
2005	$ 27,173
2006	$ 25,547
2007	$ 35,436

10. Obligation Relating to Residual Values

This obligation represents the commitments to repossess the semitrailers sold as an operating lease at a given price.

The schedule of commitments for obligations relating to residual values includes maturity and amounts as follows:

	(in thousands of dollars)
2005	$ 3 ,050
2006	897
2007	1,842
2008	107
	$ 5,896

11. Deferred Revenues

(in thousands of dollars)	2002	2001
Deferred revenues	**$ 25,944**	$ - -
Deferred credits	**5,767**	5,676
	31,711	5,676
Less: portion of deferred revenues maturing in less than one year	**5,315**	- -
	$ 26,396	$ 5,676

12. Contingencies and Commitments

- The Company is contesting a few lawsuits, claims and imminent litigations for compensation. In the opinion of management, the resolution of any such lawsuits or claims will not have a significant adverse effect on the financial position of the Company.
- The Company has guaranteed loans of related companies for an amount of up to $68,377,300 ($61,157,100 in 2001).
- During its current operations, the Company has guaranteed commitments towards its related companies for semitrailers sold as an operating lease by the Company for an amount of up to $33,693,000 ($34,297,000 in 2001).
- The Company's total commitments under operating leases amount to $25,361,033. Future minimum payments required over the next five years are as follows:

	(in thousands of dollars)
2003	$ 5,290
2004	$ 4,647
2005	$ 4,030
2006	$ 3,302
2007	$ 2,316

Notes to Consolidated Financial Statements

13. Share Capital

Authorized

- Unlimited number of Class "A" subordinate shares, without par value participating, entitling the holder to one vote per share.
- Unlimited number of Class "C" shares, without par value, entitling their holders to five votes per share, redeemable at the option of the holder at a redemption price equal to the average paid-up capital per Class "C" share, bearing an annual, preferential, fixed, non-cumulative dividend of $0.0266 per share and conferring an anti-dilution right by providing a subscription right, as the case may be, to the issuance of an additional number of Class "C" shares should Class "A" subordinate shares be issued.
- Unlimited number of Class "D", "E" and "F" shares, without par value, issuable in one or more series and whose attributes are to be determined by the directors.

Issued and paid

Class "A" subordinate shares	Number	Amount (in thousands of dollars)
Outstanding as at December 31, 2000	33,695,180	$ 113,152
Issued Class"A" subordinate shares on options exercised	560,540	2,053
Redemption of Class "A" subordinate shares	(247,500)	(831)
Outstanding as at December 31, 2001	34,008,220	$ 114,374
Issued Class "A" subordinate shares on options exercised	70,600	308
Outstanding as at December 31, 2002	**34,078,820**	**$ 114,682**

Class "C" shares		
Outstanding as at December 31, 2001 and 2002	**5,150,000**	**$ 2,105**

a) On August 30, 2000, the Company announced its intention regarding an "issuer bid in the normal course of operations" for a maximum of 1,699,608 Class "A" subordinate shares, representing approximately 5% of the 33,850,000 Class "A" subordinate shares outstanding at this date. In 2001, the number of shares redeemed under this program is 247,500 shares representing an average cost per share of $7.04. During this period, an amount of $831 was accounted for in decrease of the share capital issued and an amount of $911 was accounted to retained earnings as premium on redemption of shares. This buyback program was not renewed in 2001 nor in 2002.

b) In 1985, the Company introduced a stock option plan and made it available to key employees (the "Plan"). Within the terms of the Plan, the Company may issue a maximum of 3,500,000 Class "A" subordinate shares to key employees. The options granted may be exercised over a period not to exceed 10 years from the date they are granted. The cash price at which each option can be exercised cannot be less than the market price of the shares at the time the options are granted. The rights are vested at a rate of 20% per year for the options granted before November 6, 2002. As at this date, rights are vested at a rate of 20% per year, 2 years following the date they are granted. For the year 2002, 339,900 options were granted according to this new regulation.

The weighted average fair value of options granted during the fiscal year is $1.99 each. The compensation costs charged to earnings in 2002 were $167, the corresponding credit was accounted for in the contributed surplus. In accordance with transitional accounting policies of the CICA, no compensation costs were expensed in 2001.

A summary of options outstanding as at December 31, 2002 and 2001 is presented below:

2002	Number	Weighted average exercise price
Fixed price options		
Outstanding at beginning of year	**1,637,980**	**$ 5.63**
Granted	**454,900**	**7.06**
Exercised	**(70,600)**	**4.36**
Expired	**(7,000)**	**7.05**
Outstanding at end of year	**2,015,280**	**$ 5.99**
Options exercisable at end of year	**1,309,340**	**$ 5.34**

2001	Number	Weighted average exercise price
Fixed price options		
Outstanding at beginning of year	2,286,730	$ 5.10
Exercised	(560,540)	3.66
Expired	(88,210)	4.30
Outstanding at end of year	1,637,980	$ 5.63
Options exercisable at end of year	1,161,724	$ 5.03

The table below summarizes information about outstanding fixed price stock options as at December 31, 2002:

Options outstanding

Exercise price	Number of options outstanding at end of year	Weighted average remaining contractual life	Weighted average exercise price
$ 2.75	**57,000**	**0.3 years**	**$ 2.75**
$ 4.00 $ to $ 4.75	**818,280**	**3.9 years**	**$ 4.36**
$ 6.69 $ to $ 8.40	**1,140,000**	**8.6 years**	**$ 7.33**
	2,015,280		**$ 5.99**

Options exercisable

Exercise price	Number of options exercisable at end of year	Weighted average exercise price
$ 2.75	**57,000**	**$ 2.75**
$ 4.00 $ to $ 4.75	**818,280**	**$ 4.36**
$ 6.69 $ to $ 8.40	**434,060**	**$ 7.55**
	1,309,340	**$ 5.34**

14. Cumulative Translation Adjustments

(in thousands of dollars)	2002	2001
Opening balance	**$ 5,020**	$ 1,741
Translation adjustments	**(4,695)**	12,318
Exchange gain (loss)	**1,810**	(9,029)
Others	**(91)**	(10)
Closing balance	**$ 2,044**	$ 5,020

15. Other Revenues

(in thousands of dollars)	2002	2001
Sale of leased semitrailers	**$ 12,863**	$ - -
Others	**2,843**	3,524
	$ 15,706	$ 3,524

16. Financial Expenses

(in thousands of dollars)	2002	2001
Interest on bank loans	**$ 2,156**	$ 1,062
Interest on long-term debt	**17,095**	17,295
Amortization of deferred financing expenses and others	**218**	1,344
	$ 19,469	$ 19,701

17. Income Taxes

The timing differences and deferments that generate income tax assets and liabilities are the following:

(in thousands of dollars)	2002	2001
Future income tax assets		
Current		
Reserves and other accrued liabilities	$ 9,744	$ 9,035
Inventories	275	- -
Deferred research and development expenses	- -	341
Deferred tax losses	- -	232
Other items	442	846
	10,461	10,454
Long-term		
Deferred tax losses	5,930	3,689
Reserves and other accrued liabilities	1,454	- -
Fixed assets	430	(190)
	$ 7,814	$ 3,499
Future income tax liabilities		
Current		
Reserves and other accrued liabilities	$ - -	$ 859
Inventories	(2,009)	(1,936)
Investments	(448)	- -
Other items	- -	(288)
	(2,457)	(1,365)
Long-term		
Reserves and other accrued liabilities	- -	2,961
Investments	- -	(461)
Fixed assets	(15,729)	(12,316)
	$ (15,729)	$ (9,816)
Future income tax assets, net	$ 89	$ 2,772

The difference between the effective tax rate and the basic rate applicable to operating income is explained as follows:

(in thousands of dollars)	2002	2001
Basic federal and provincial rate	$ (1,733)	$ 20,296
Manufacturing and processing deduction	(465)	(2,034)
Difference of rate applicable to foreign subsidiaries	(1,411)	(3,032)
Permanent difference and others	(397)	1,172
Effective tax amount	$ (4,006)	$ 16,402

a) As at December 31, 2002, Mexican subsidiaries have accrued non-capital losses totalling $16 300. These losses, which can be used to reduce future taxable income, expire as follows: $180 in 2007, $670 in 2008, $2,450 in 2009, $820 in 2010, $5,690 in 2011 and $6,490 in 2012. These financial statements include future income tax assets of $5,930 related to these losses.

b) The Company's deductible capital losses of $22,000 may be deferred indefinitely and will be applied against future capital gains. These capital losses, for which no future income tax assets have been recognized in these financial statements, are available at the Federal, Ontario and Alberta levels.

The Company also has available potential deductible capital losses of $36,000 on its investment in France. No future income tax assets have been recognized for these losses in the financial statements.

18. Discontinued Operation

On April 15, 2002, the Board of Directors of The Canam Manac Group Inc. approved a plan to sell the operations of Canam S.A. which operates the structural steel plant in Niort. The first plant located in Jarny ceased operations on April 19.

Management considers the operations of both plants in France as a discontinued operation, which allows readers of the financial statements to compare the results of continuing operations. In accordance with the recommendations of Chapter 3475 of the CICA, with respect to discontinued operations, sales, the cost of sales and expenses, assets and liabilities, as well as the cash flows related to operations in France are presented separately.

The results of the discontinued operation are as follows:

(in thousands of dollars)	2002	2001
Sales	$ 11,311	$ 26,265
Operating net loss(1)	(2,664)	(6,765)
Net loss on disposal of operation(1)	(10,959)	- -
Net loss from discontinued operation	$ (13,623)	$ (6,765)

(1) No income tax recovery applicable.

The net loss on the disposal of operation reflects the estimated expenses related to the disposal plan. The net loss is composed of the writedown of fixed assets, a reserve for guarantee of future operating losses for the acquiring company and the loss on the sale of shares of the subsidiary.

The assets and liabilities of the discontinued operation, presented on the balance sheet are as follows:

(in thousands of dollars)	2002	2001
Assets		
Current assets		
Cash	$ - -	$ 72
Accounts receivable	6,144	7,918
Inventories	- -	6,340
Other short-term assets	- -	68
Total assets of discontinued operation	6,144	14,398
Fixed and other assets of discontinued operation	3,435	15,490
Total assets of discontinued operation	$ 9,579	$ 29,888
Liabilities		
Current liabilities		
Bank loans	$ - -	$ 4,366
Accounts payable	- -	9,656
Other short-term liabilities	- -	636
Total short-term liabilities of discontinued operation	- -	14,658
Long-term debt	- -	2,464
Deferred credit	- -	2,781
Long-term liabilities of discontinued operation	- -	5,245
Total liabilities of discontinued operation	$ - -	$ 19,903

The net cash flow amounts for the discontinued operation are as follows:

(in thousands of dollars)	2002	2001
Cash flows related to the discontinued operation:		
Operating activities	$ (10,118)	$ (7,260)
Financing activities	(7,465)	1,173
Investing activities	894	(3,346)
Cash at beginning of year	72	4
Cash at end of year	- -	(72)
Net cash flows of the discontinued operation	$ (16,617)	$ (9,501)

Notes to Consolidated Financial Statements

19. Research and Development Expenses

(in thousands of dollars)	2002	2001
Research and development expenses included in earnings for the year	$ 2,002	$ 3,182

20. Pension Plans

The Company offers various defined benefit and defined contribution pension plans providing pension benefits to its employees.

The defined contribution plan expenses amount to $2,401 ($2,293 in 2001).

Information about the Company's defined benefit plans is as follows:

(in thousands of dollars)	2002	2001
Accrued benefit obligation		
Balance at beginning	$ 24,345	$ 21,503
Current service costs	553	471
Interest expense	1,601	1,484
Employee contributions	277	272
Benefits paid	(494)	(398)
Transfers net amount	- -	135
Net actuarial losses (gains)	(385)	878
Balance at end	$ 25,897[(1)]	$ 24,345[(1)]
Plan assets		
Market value at beginning	$ 22,373	$ 21,464
Actual return on plan assets	(2,461)	875
Employer contributions	25	25
Employee contributions	277	272
Benefits paid	(494)	(398)
Transfers net amount	- -	135
Market value of plan assets at end	$ 19,720	$ 22,373

(1) From this amount, $5,894 ($5,213 in 2001) relates to unregistered plans without assets.

20. Pension Plans (cont'd)

(in thousands of dollars)	2002	2001
Reconciliation of funded status		
Funded status - deficit	$ (6,177)	$ (1,972)
Unamortized transitional asset	(827)	(1,045)
Unamortized past service costs	942	1,165
Unamortized net actuarial losses	5,690	2,109
Accrued benefit (liability) asset	$ (372)	$ 257

The Company's net benefit plan expense is as follows:

(in thousands of dollars)	2002	2001
Current service cost	$ 553	$ 471
Interest expense	1,601	1,484
Expected return on plan assets	(1,657)	(1,716)
Amortization of transitional asset	(218)	(218)
Amortization of net actuarial losses	152	- -
Amortization of past service costs	223	223
Net expense	$ 654	$ 244

The significant actuarial assumptions used in measuring the Company's accrued benefit obligations are as follows: discount rate at beginning of year, 6.50% (6.75% in 2001); salary increases, 3.50% (5.00% in 2001); expected rate of return on plan assets, 7.50% (8.00 % in 2001); discount rate at end of year, 6.50% (6.50% in 2001).

21. Segmented Information

The Company presents the segmented information according to the method of organizational segmentation. This method is based on the way that management organizes different sectors within the Company in order to make decisions regarding the operation and evaluation of performance. The Company has three reportable segments described below. Each of these segments offers different products and services and applies different strategies concerning technology and marketing. The summary that follows describes the activities of each segment of the Company.

Steel components: design and manufacture steel construction components
Semitrailers: design, manufacture and distribute semitrailers
Forestry equipment: design, manufacture and distribute forestry equipment

The accounting policies applicable to all three segments are the same as those described in the summary of significant accounting policies. The Company evaluates performance based on net earnings. The segmented assets are the assets used directly in the operating activities of each segment.

	2002				2001			
(in thousands of dollars)	Steel components	Semi-trailers	Forestry equipment	Total	Steel components	Semi-trailers	Forestry equipment	Total
Sales and other revenues	$ 671,244	$ 249,167	$ 13,162	$ 933,573	$ 803,940	$ 192,026	$ 13,308	$ 1,009,274
Financial expenses	8,678	78	46	8,802	8,035	525	(9)	8,551
Depreciation of fixed assets and amortization of goodwill	23,304	16,124	421	39,849	21,727	4,866	477	27,070
Gain on disposal of investment	- -	- -	- -	- -	1,331	- -	- -	1,331
Income tax expense (recovery)	1,191	(323)	(425)	443	24,970	(1,849)	(304)	22,817
Segmented net revenues (loss)	6,046	(653)	(811)	4,582	46,130	(5,703)	(115)	40,312
Segmented assets	520,638	138,288	14,887	673,813	507,346	82,274	16,804	606,424
Expenditures for segmented fixed assets	25,635	3,681	275	29,591	50,789	5,917	307	57,013

21. Segmented Information (cont'd)

(in thousands of dollars)	2002	2001
Sales and other revenues		
Reportable segments	$ 933,573	$1,009,274
Not attributed to segments	3,146	5,197
	$ 936,719	$1,014,471
Financial expenses		
Reportable segments	$ 8,802	$ 8,551
Not attributed to segments:		
Share investments in subsidiaries, in significantly-influenced companies, portfolio investments, redemption of Class "A" subordinate shares and dividends paid	10,667	11,150
	$ 19,469	$ 19,701
Depreciation of fixed assets and amortization of goodwill		
Reportable segments	$ 39,849	$ 27,070
Not attributed to segments	1,707	2,508
	$ 41,556	$ 29,578
Income tax expense (recovery)		
Reportable segments	$ 443	$ 22,817
Not attributed to segments	(4,449)	(6,415)
	$ (4,006)	$ 16,402
Segmented net earnings (net loss)		
Reportable segments	$ 4,582	$ 40,312
Not attributed to segments:		
Financial expenses	(10,667)	(11,150)
Income tax recovery	4,449	6,415
Other revenues (expenses)	684	(1,209)
	(5,534)	(5,944)
	$ (952)	$ 34,368
Segmented assets		
Reportable segments	$ 673,813	$ 606,424
Not attributed to segments	124,364	139,056
	$ 798,177	$ 745,480
Segmented fixed asset expenditures		
Reportable segments	$ 29,591	$ 57,013
Not attributed to segments	488	4,051
	$ 30,079	$ 61,064

2002	Sales[(1)] and other revenues	Fixed assets and semitrailers	Goodwill
Information by geographic area			
Canada	$ 434,643	$ 191,040	$ 5,400
United States	478,486	129,942	- -
Mexico	23,590	11,962	- -
	$ 936,719	$ 332,944	$ 5,400

2001	Sales[(1)] and other revenues	Fixed assets and semitrailers	Goodwill
Information by geographic area			
Canada	$ 458,074	$ 158,707	$ 5,400
United States	536,392	128,939	- -
Mexico	20,005	13,621	- -
	$ 1,014,471	$ 301,267	$ 5,400

(1) Sales and other revenues are attributed to different countries according to their origin.

22. Related Party Transactions

Below is a summary of related party transactions which occurred during the year between The Canam Manac Group Inc. and its parent company and other subsidiaries, its significantly-influenced companies and its portfolio investments.

Revenue, expense and fixed assets transactions which occur in the normal course of business are recorded at the exchange value, which is the consideration established and accepted by the related parties.

(in thousands of dollars) 2002	Revenues	Expenses	Fixed assets
Parent company and other subsidiaries	$ 10,215	$ 4,660	$ 378
Significantly-influenced companies	21	4,000	- -
Portfolio investments	4,369	2,089	- -
	$ 14,605	$ 10,749	$ 378

(in thousands of dollars) 2001	Revenues	Expenses	Fixed assets
Parent company and other subsidiaries	$ 10,552	$ 5,340	$ 1,544
Significantly-influenced companies	69	1,349	- -
Portfolio investments	4,744	3,429	- -
	$ 15,365	$ 10,118	$ 1,544

Notes to Consolidated Financial Statements

23. Financial Instruments

Fair value of financial instruments

In management's opinion, the fair value of financial instruments approximates their carrying values due to their short-term maturity and current interest rates. These financial instruments include: cash, short-term investments, accounts receivable, long-term receivables, bank loans, accounts payable and accrued liabilities. The fair value of the long-term debt and Class "C" shares is not reasonably determinable.

Interest rate risk

The following table summarizes the Company's exposure to interest rate risks as at December 31, 2002:

(in thousands of dollars)	Variable interest rate	Fixed rate to maturity: One year or less	Fixed rate to maturity: From 1 year to 5 years	Fixed rate to maturity: More than 5 years	Non-interest bearing	Total
Financial assets						
Cash	$ 2,917	$ - -	$ - -	$ - -	$ - -	$ 2,917
Short-term investments	632	- -	- -	- -	- -	632
Accounts receivable	- -	- -	- -	- -	152,266	152,266
Long-term receivables	5,510	- -	- -	- -	1,075	6,585
	$ 9,059	$ - -	$ - -	$ - -	$ 153,341	$ 162,400
Financial liabilities						
Bank loans	$ 22,403	$ - -	$ - -	$ - -	$ - -	$ 22,403
Accounts payable and accrued liabilities	- -	- -	- -	- -	151,307	151,307
Long-term debt	186,641	25,417	99,514	40	2,316	313,928
Class "C" shares	- -	- -	- -	- -	2,105	2,105
	$ 209,044	$ 25,417	$ 99,514	$ 40	$ 155,728	$ 489,743

Currency risk

In an effort to reduce potential negative impact of an increase in the value of the Canadian dollar, the Company entered into foreign exchange forward contracts to cover future sales anticipated in US dollars. Foreign exchange forward contracts are contracts whereby the Company has the obligation to sell or purchase US dollars at a specific rate.

As at December 31, 2002 (in thousands of dollars)	Type	Average rate	Contractual amount (US dollars)
From 0 to 12 months	Sell	1.5488	$ 36,500
From 13 to 24 months	Sell	1.5543	42,000
From 25 to 36 months	Sell	1.5970	30,000
From 37 to 48 months	Sell	1.6047	16,000
From 49 to 60 months	Sell	1.6123	8,000
			$ 132,500

The fair value of derivative financial instruments generally reflects the estimated amounts that the Company would receive or pay to settle the contracts at the reporting date.

As at December 31, the exchange rate was 1.5796 and the fair value of derivative financial instruments was as follows:

(in thousands of dollars)	2002
Foreign exchange forward contracts - Sale Unfavorable	$ (5,287)

Credit risk

The Company continuously reviews, in the normal course of its operations, the financial situation of its clients and examines the credit continuity schedule of all new clients. There is no existing account receivable that represents a substantial risk for the Company. The Company establishes provisions for bad debts while keeping in mind the specific credit risk of clients, their historical tendencies and economical situation.

24. Joint Ventures

The Company applied the proportionate consolidation method for its joint ventures. The main elements from joint ventures included in the consolidated financial statements are:

(in thousands of dollars)	2002
Consolidated statements of earnings	$ - -
Consolidated balance sheet	
Current assets	$ 1,070
Long-term assets	$ 778
Current liabilities	$ 1,406
Long-term liabilities	$ - -
Consolidated statements of cash flows	
Operations	$ 640
Investments	$ (547)
Financing	$ - -

25. Comparative Figures

Certain figures of 2001 have been reclassified in order to conform to the current year's financial statement presentation.

Shareholders' Information

Annual Meeting of Shareholders

Friday, April 25, 2003, at 11:00 a.m.,
at the Georgesville Convention Center,
Ville de Saint-Georges, Quebec.

Major Shareholders

As at February 24, 2003	Number of subordinate Class "A" Shares
Mr. Marcel Dutil	9,668,511
I.D. Limited Partnership	4,464,981
Beaudier Inc.	4,000,000
Mr. Pierre Bourgie	3,551,089
Public	12,397,239
TOTAL	34,081,820

Number of registered shareholders 1,685

	Number of Class "C" Shares
Mr. Marcel Dutil	5,150,000

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Fax: (450) 641-4001

Financial Analyst Contact

Daniel Paillé
Vice President and Chief Financial Officer
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E-mail: daniel_paille@canammanac.com

Shareholder, Investor and Media Contact

Jasmin Gosselin
Vice President, Communications
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Fax: (450) 641-3137
E-mail: jasmin_gosselin@canammanac.com

Registrar and Transfer Agents

Computershare Trust Company of Canada
1500, rue Université, bureau 700
Montreal (Quebec) H3A 3S8
Telephone: (514) 982-7888
Fax: (514) 982-7580

Auditors

PricewaterhouseCoopers LLP, Quebec

Banks

Bank of America
Caisse Centrale Desjardins
National Bank of Canada
Royal Bank of Canada

Stock Exchange Listing

Class "A" subordinate shares
TSX
Trading symbol: CAM.A

CUSIP Number

Class "A" subordinate shares: 13710C107

Dividends

Dividends on Class "A" subordinate shares are usually payable on the last working day of quarters ending March 31, June 30, September 30 and December 31 of each year.

Earnings Release Dates

Year 2002: February 24, 2003
1st quarter: April 25, 2003
2nd quarter: August 6, 2003
3rd quarter: November 5, 2003

Annual Information Form

The Annual Information Form is available on request from the Communications Department.

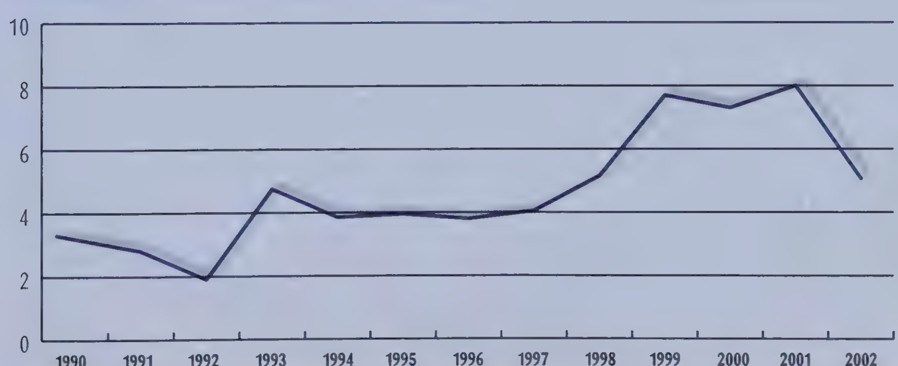
Internet Web Site

www.canammanac.com

Share Variation Information

	Volume	High $	Low $	Close $
1990	2,604,620	5.50	2.65	3.25
1991	1,980,800	4.30	2.00	2.80
1992	3,564,046	3.00	1.17	1.90
1993	6,515,046	5.00	1.70	4.75
1994	6,191,230	5.38	3.30	3.85
1995	9,413,552	5.25	3.55	3.95
1996	9,727,550	4.30	3.00	3.80
1997	11,593,547	5.70	3.70	4.05
1998	10,816,419	5.15	3.65	5.15
1999	6,566,137	8.25	4.50	7.70
2000	8,336,842	8.65	7.00	7.30
2001	6,335,967	10.00	6.75	8.00
2002	4,575,200	9.04	5.06	5.85

Closing Price



Des exemplaires en français de ce rapport annuel sont disponibles sur demande.

General Information

As at December 31, 2002

PLANTS AND OFFICES Location		Capacity	Size of building (sq. ft.)	O/L	Number of employees 2002	2001
The Canam Manac Group Inc.						
Boucherville, QC	Corporate services		3,450	O	**23**	21
Saint-Georges, QC	Head office		1,200	L	**8**	7
Steel components sector						
Boucherville, QC	Cold formed sections and steel deck	65,000 T	108,200	O	**168**	161
Brasov, Romania	Engineering and drafting office		98,410	O	**179**	118
Calgary, AB	Steel joists and steel deck	40,000 T	133,000	O	**98**	101
Ciudad Juárez, Chih.	Joists and Hambro® Systems	27,000 T	87,200	O	**147**	143
Columbus, OH	Cold formed sections Joists and steel deck	87,000 T	164,450	O	**80**	143
Deerfield Beach, FL	Sales office, Hambro® Systems		4,000	L	**15**	14
Easton, MA	Sales and engineering office, Warehouse		18,000	O	**23**	26
Jacksonville, FL	Joists and steel deck Hambro® Systems	85,000 T	205,800	O	**169**	188
Kolkata, India	Engineering and drafting office		15,000	O	**31**	31
Laval, QC	Structural steel	20,000 T	114,200	O	**105**	107
México, DF, Mexico	Sales office		5,900	O	**8**	7
Mississauga, ON	Joists and steel deck	60,000 T	137,700	O	**153**	159
Moncton, NB	Sales office		5,000	L	**13**	14
Monterrey, NL	Steel joists and steel deck Hambro® Systems Structural steel	45,000 T	159,300	O	**200**	227
Point of Rocks, MD	Joists	51,000 T	250,400	O	**248**	302
Québec, QC	Structural steel, Bridges and beams	25,000 T	150,900	O	**143**	131
	Sales and engineering office				**5**	5
Saint-Gédéon, QC	Joists Hambro® Systems and Murox® Structural steel	100,000 T	409,200	O	**714**	698
Saint-Joseph, QC	Research Center Machine shop		100,000	O	**57**	74
Saint-Joseph, QC	Expanpro™ System		31,000	O	**31**	21
Sunnyside, WA	Steel joists and steel deck Sun Building Systems™ Hambro® Systems	40,000 T 40,000 T	250,000	O	**162**	167
Saint-Georges, QC	Sales office, Murox® Systems		13,800	L	**8**	8
	Engineering and operations support				**84**	73
Washington, MO	Joists	47,000 T	132,300	O	**162**	211
Woodridge, IL	Sales office		2,000	L	**3**	3
Other U.S. sales offices			3,000	L	**20**	21
Other Canadian sales offices			1,600	L	**3**	2
Steel Plus Network®						
Canada, Regional offices	Member services				**67**	71
United States, Regional offices	Member services				**7**	9
Saint-Georges, QC	Member services		23,000	L	**58**	77
Semitrailer sector						
Boucherville, QC	Service center Sales office		38,800	O	**73**	61
Mississauga, ON	Service center Sales office		16,000	L	**35**	30
Oran, MO	Semitrailers	1,000 S	115,000	O	**60**	--
Orangeville, ON	Semitrailers	5,000 S	159,700	O	**273**	205
Saint-Nicolas, QC	Sales office		7,400	L	**5**	5
Trois-Rivières, QC	Semitrailers	1,500 S	105,300	O	**214**	128
Truro, NS	Sales office				**1**	1
Saint-Georges, QC	Semitrailers	6,000 S	294,600	O	**775**	672
Other U.S. sales offices					**14**	11
Forestry equipment sector						
Amos, QC	Service center / Sales office		6,600	L	**5**	6
Saint-Nicolas, QC	Sales office / Parts center		12,900	L	**6**	8
Saint-Prime, QC	Forestry equipment and semitrailers	500 S	83,400	O	**131**	89
Total :		732,000 T	3,371,210	O	4,784	4,556
		14,000 S	96,500	L		

T = Tons S = Semitrailers O = Owner L = Lease holder

Board of Directors

Élaine Beaudoin CA
Corporate Director
Age: 38
Director since 2000

André Bérard
Chairman of the Board
National Bank of Canada
Age: 62
Director since 2003

Pierre Bourgie
President and Chief Executive Officer
Société Financière Bourgie (1996) Inc.
Age: 46
Director since 1997

Anne-Marie Dutil Blatchford
Corporate Director
Age: 35
Director since 1998

Marc Dutil
President, Chief Operating Officer
The Canam Manac Group Inc.
Age: 38
Director since 2002

Marcel Dutil C.M.
Chairman of the Board,
Chief Executive Officer
The Canam Manac Group Inc.
Age: 60
Director since 1972

Paul Gobeil
Vice-Chairman of the Board
Métro Inc.
Chairman of the Board,
Export Development Canada
Age: 61
Director since 1992

Benoit La Salle
President and Chief Executive Officer
Semafo Inc.
Age: 48
Director since 1997

Claude Lessard
Chairman of the Board and
Chief Executive Officer
Groupe Cossette Communication Inc.
Age: 53
Director since 1984

Yvon Martineau
Senior Partner
Fasken, Martineau, DuMoulin LLP
Age: 56
Director since 1984

Robert Parizeau
Chairman of the Board
Aon Parizeau Inc.
Age: 67
Director since 1990

Bruno Riverin
President and Chief Operating Officer
Desjardins Venture Capital Group Inc.
Age: 62
Director since 1994

Executive Committee

Marcel Dutil C.M. *
Pierre Bourgie
Paul Gobeil
Yvon Martineau
Bruno Riverin

Audit Committee

Benoit La Salle *
Élaine Beaudoin CA
Anne-Marie Dutil Blatchford
Yvon Martineau
Robert Parizeau

Human Resources Committee

Claude Lessard *
Pierre Bourgie
Marcel Dutil C.M.
Paul Gobeil

Corporate Governance Committee

Paul Gobeil *
Robert Parizeau

* Committee Chairman

Officers

The Canam Manac Group Inc.

Marcel Dutil C.M.
Chairman of the Board and C.E.O.

Marc Dutil
President and Chef Operating Officer

John Bradley
Vice President, Credit

Mihran Cicek
Vice President,
Marketing and Economist

Christian Dupont
Corporate Controller

Jasmin Gosselin
Vice President, Communications

Louis Guertin
Vice President,
Legal Affairs and Secretary

Georges Hage-Chahine
Vice President,
Construction and International

Richard Moisan
Vice President,
Audit and Internal Control

Daniel Paillé
Vice President and
Chief Financial Officer

Luc Pelland
Vice President, Purchasing

Pierre Tanguay
Vice President,
Human Resources

Jean Thibodeau
Vice President, MIS

Richard Vincent
Vice President,
Engineering and Research

Canam

Mario Bernard
President,
North American Steel
Components Sector

John Bond
Vice President and General Manager,
Boucherville Plant, QC

Mario Coronado
General Manager,
Monterrey Plant, Mexico

Michel Couillard
General Manager,
Romania and India

Michel Cyr
Vice President and General Manager
Grupo Canam Manac

Serge Dussault
Vice President,
Engineering and Drafting
North America

Robert Dutil
Vice President and General Manager
Structal, Quebec

Michael D. Gallant
Vice President and
General Manager, Ontario
Responsible for Calgary, AB;
Sunnyside, WA; Columbus, OH and
Point of Rocks, MD Plants

Mary Gordon
Vice President, Administration and
Controller, United States

Michel Lafrance
Vice President, Structural Steel
Canada and Project Manager,
North America

Alain Leduc
General Manager,
Laval Plant, QC

Patrick Lefebvre
Vice President,
Human Resources, United States

Chris Mavromatis
Vice President, Production,
North America

Blaine Mitchell
General Manager,
Calgary Plant, AB

Joël Nadeau
Vice President, Sales
North America

Annie Paquet
Manager, Production Organization,
North America

Ronald W. Peppe II
Vice President, Legal Services
and Secretary, United States

Jean-Réal Poirier
Vice President, Operations,
Quebec Region

Claude Provost
Vice President,
Human Resources, Canada

Alain Quirion
Freight System Manager,
North America

Tariq Rashdi
General Manager,
Washington Plant, MO

Marcus Redburn
Vice President and General Manager,
Sunnyside Plant, WA

Robert Richard
General Manager,
Point of Rocks Plant, MD

Russ Rocco
Vice President and General Manager,
Jacksonville Plant, FL

Roger Roudebush
Vice President and General Manager,
Columbus, OH, Plant

Claude Thibodeau
General Manager,
Saint-Joseph Plant, QC

Pierre Turgeon
Vice President, Finance, Canada

Charles Watson
President,
Structural Steel Division,
United States

Steel Plus Network®

Pierre Arcand
President and
General Manager

Canam Systems

Sam Blatchford
President

Gino Bernier
Operations Manager, Expanpro™

Léon Drouin
General Manager, Expanpro™

Pierre Gignac
Vice President, Engineering

Marc Gosselin
Director, Architectural Division,
Expanpro™

Karim Itum
General Manager,
Sun Building Systems™

George Poumbouras
Sales Manager, Murox®

Bob Robes
Vice President, Hambro®
Sales, North America and Caribbean

Michael A. Romano
Vice President and
General Manager, Hambro®,
North America and Caribbean

Michael D. Strickland
Vice President, Research and
Development, Hambro®

Patrice Tremblay
General Manager, Murox®

Manac®

Charles Dutil
President, Chief Operating Officer

Éric Doyon
Vice President, Finances

Richard Drouin
Vice President, Operations

Roger Gendron
Vice President, Sales

Denis Gosselin
Engineering Manager

André Lafontaine
Vice President, Sales,
Ontario and Western Provinces

Lambert Lamarche
Vice President, Purchasing

Keith Limback
General Sales Manager,
Distributors and National Accounts,
United States

Terry Maw
General Sales Manager, Direct Sales
United States

Lisa Mills
General Manager, Oran Plant

Louis Prost
Vice President, Human Resources

Tanguay Industries

Gaston Bureau
President

Raynald Guillemette
Vice President and General Manager
Saint-Prime Plant, QC

Christian Tremblay
Vice President,
Sales and Distribution

Corporate Directory

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Canam Steel Works

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Administration, Steel Sector, North America

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Plants

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Saint-Gédéon, Beauce (Quebec) G0M 1T0
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Fax: (418) 582-3381

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200, boulevard Industriel
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Fax: (450) 641-3132

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807, rue Marshall
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Machine shop
125, rue du Parc
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Alberta
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Sales offices, Canada

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